











Anna-Mia Myllykangas



Lindsay Simmonds



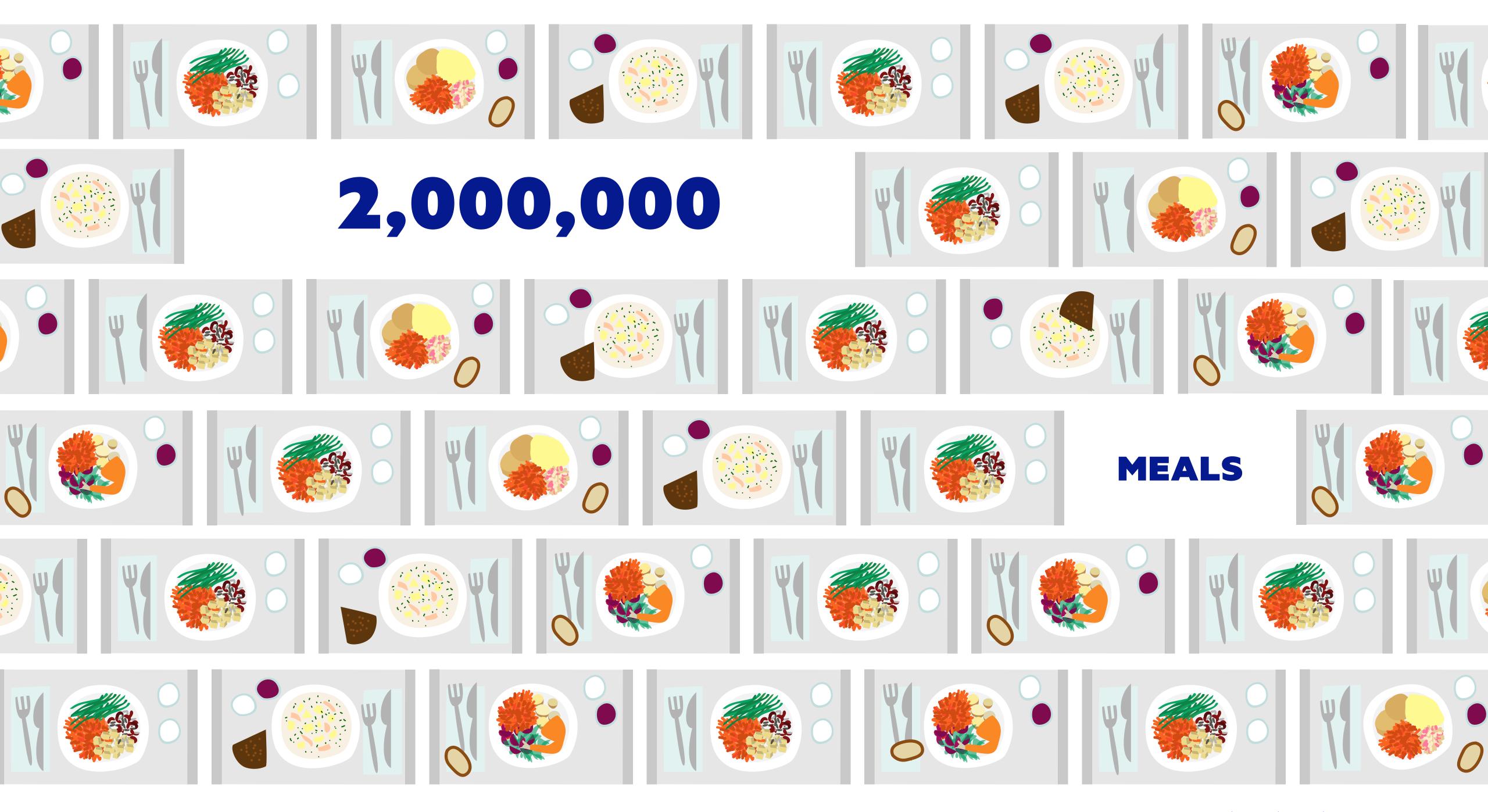
Elli Rustholkarhu

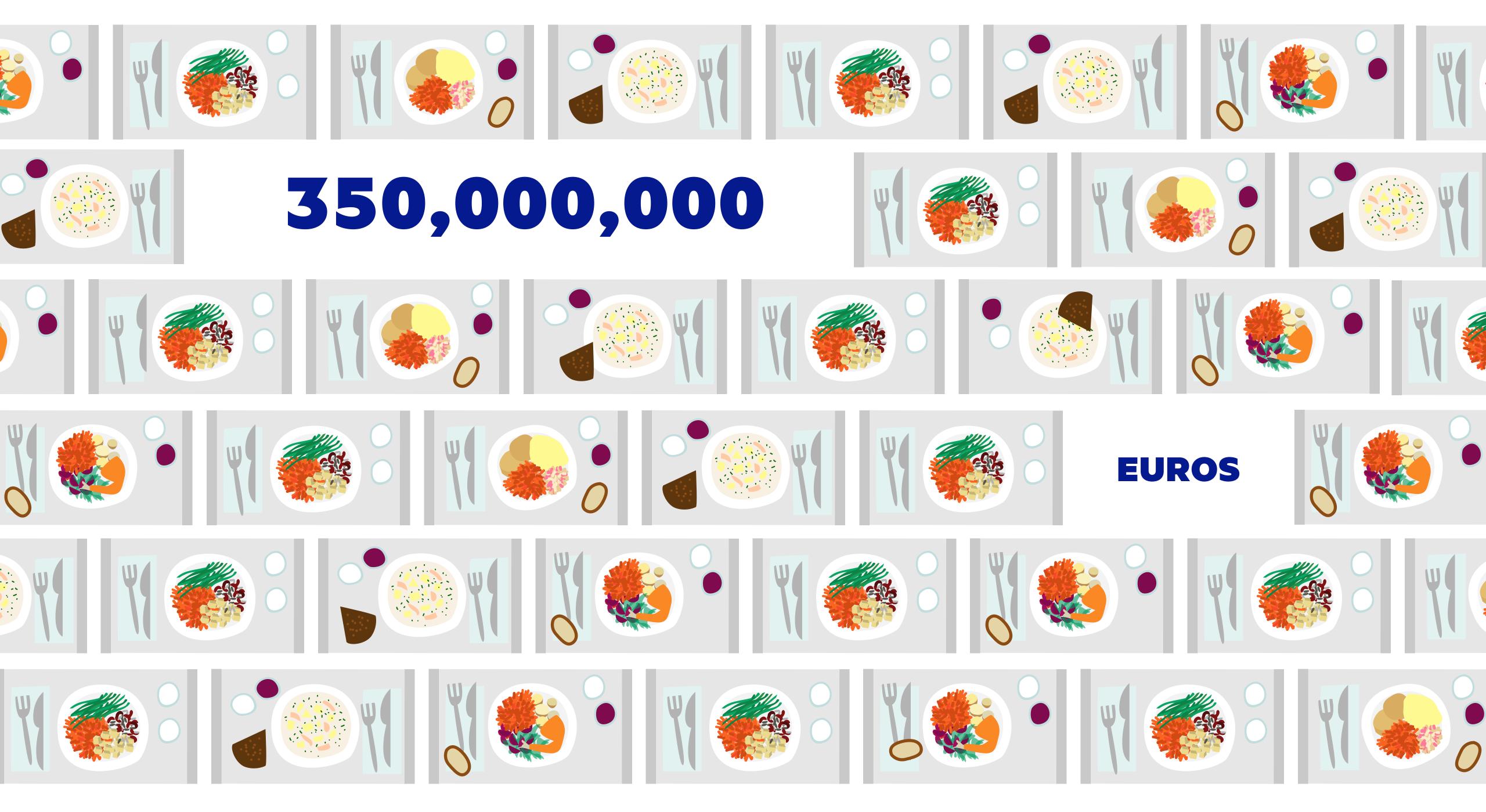


Andrea Cuesta

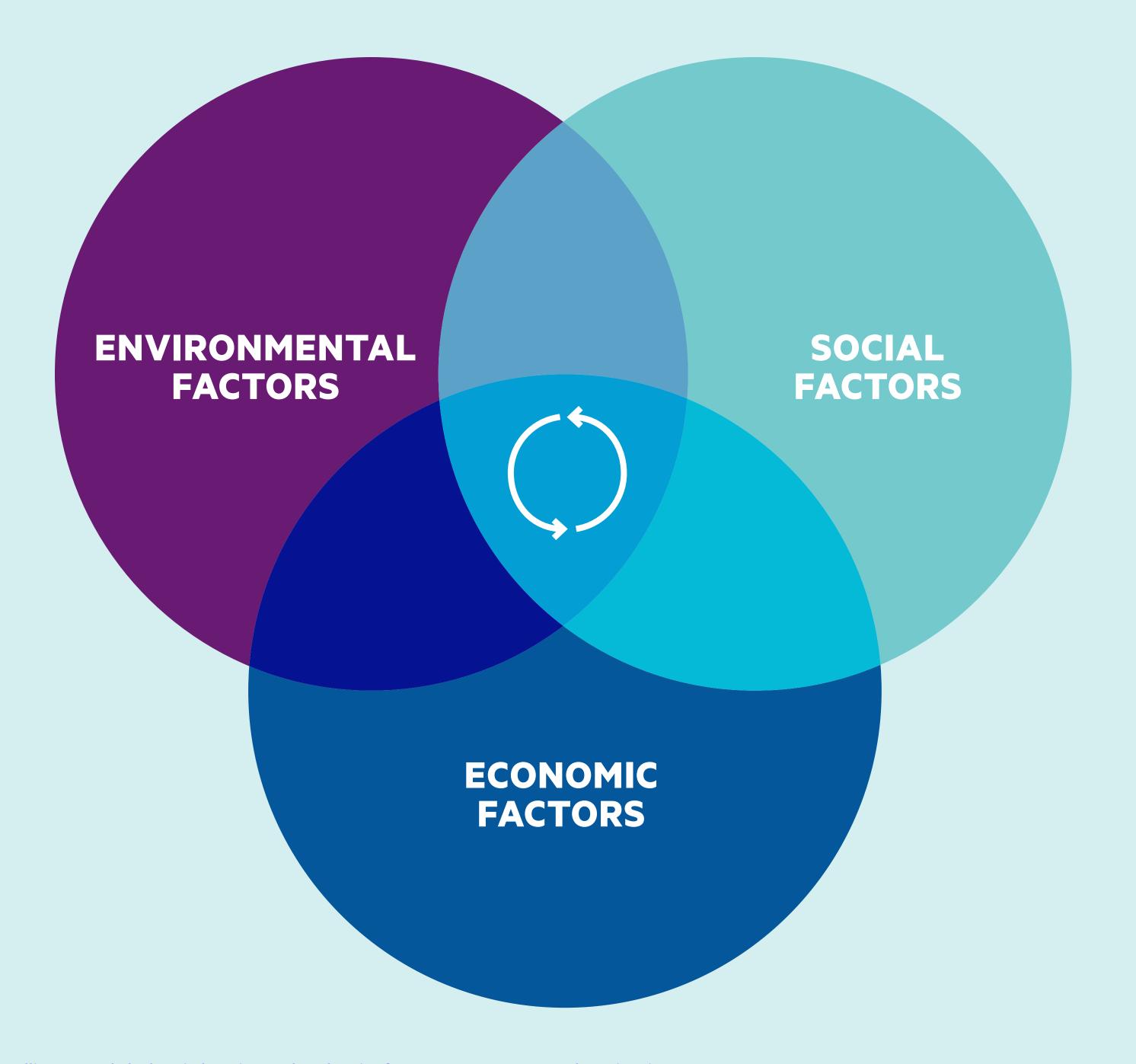


Helén Marton









BY 2025

Finland as Circular Economy Leader

ADDED VALUE POTENTIAL

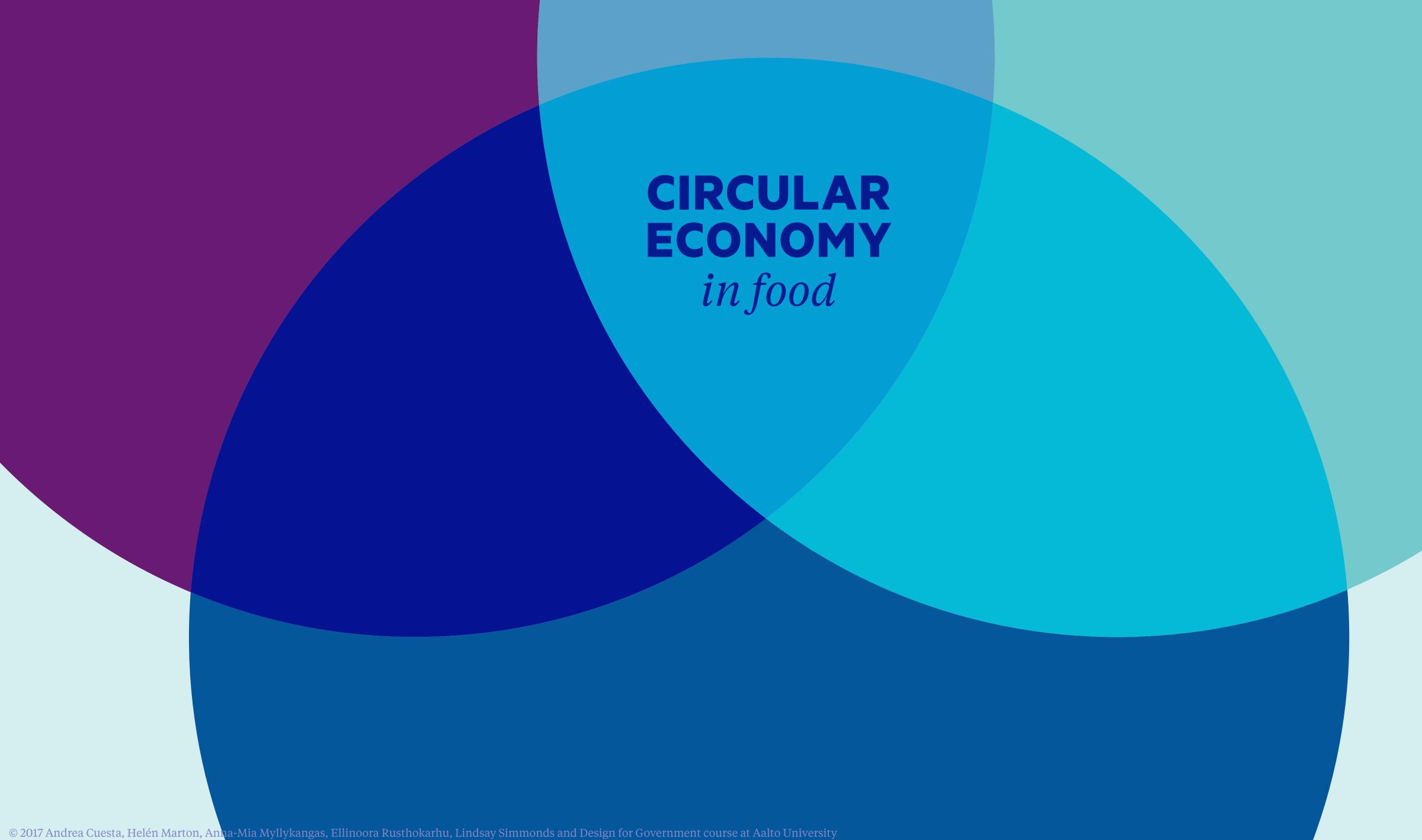
2–3 billion Euros

SOURCE: Leading the cycle – Finnish road map to a circular economy 2016–2025

CIRCULAR ECONOMY

RESTORATIVE & REGENERATIVE BY DESIGN

WASTE IS VALUED AS A RESOURCE



USE OF RENEWABLE ENERGY SOURCES

CIRCULAR ECONOMY in food

USE OF RENEWABLE ENERGY SOURCES

CIRCULAR ECONOMY in food

DIVERSE, RESILIENT FOOD SYSTEMS USE OF RENEWABLE ENERGY SOURCES

CIRCULAR ECONOMY in food

DIVERSE,
RESILIENT
FOOD
SYSTEMS

JOB CREATION & PROFITABILITY

CIRCULAR ECONOMY

requires collaboration, transparency & proximity

CIRCULAR ECONOMY

requires collaboration, transparency & proximity

LOCAL SCALE

LOCAL SCALE



REDUCED GHG EMISSIONS

FOOD SECURITY OF THE REGION

Large, dominant actors reduce resilience of the food system



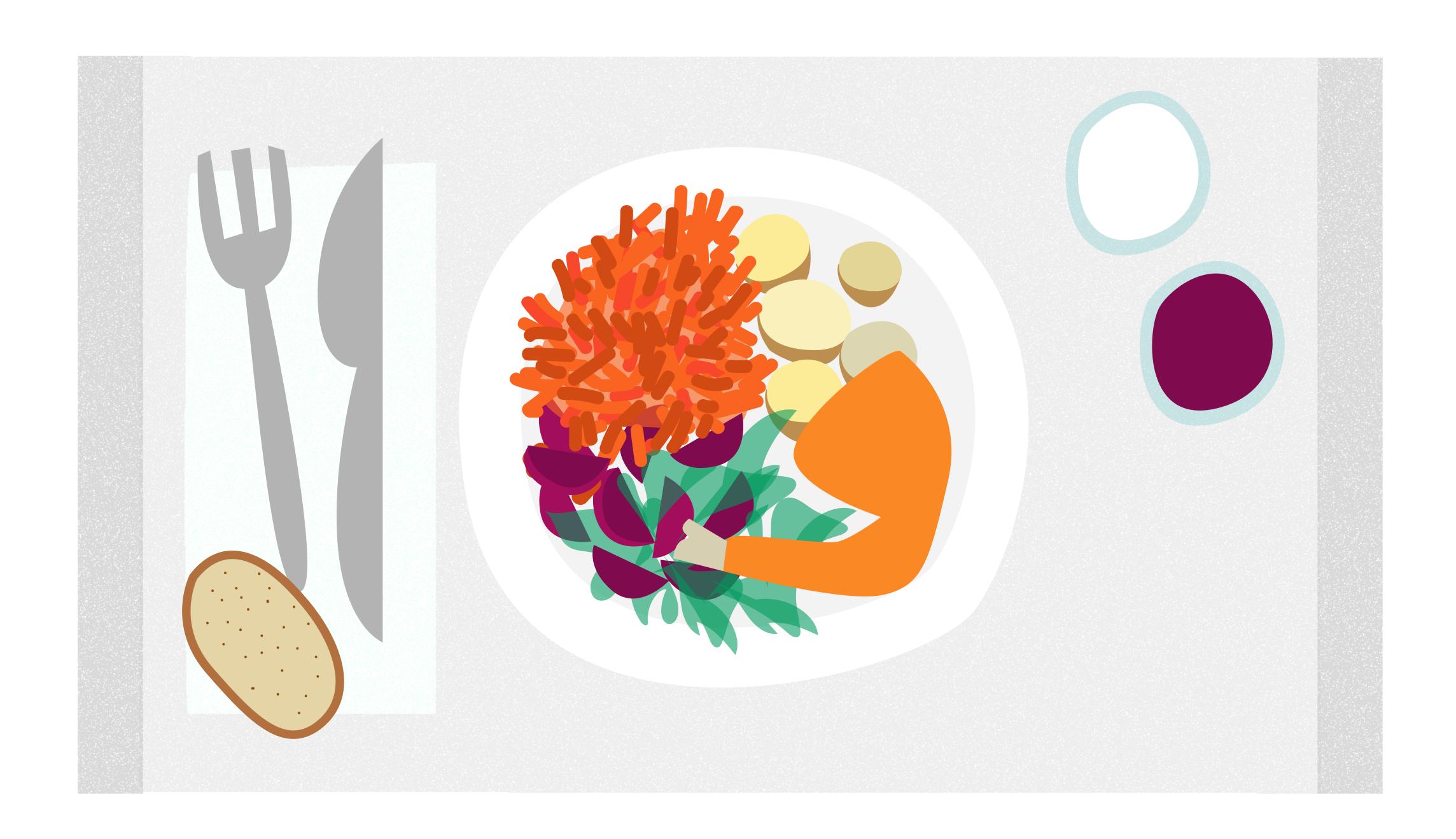


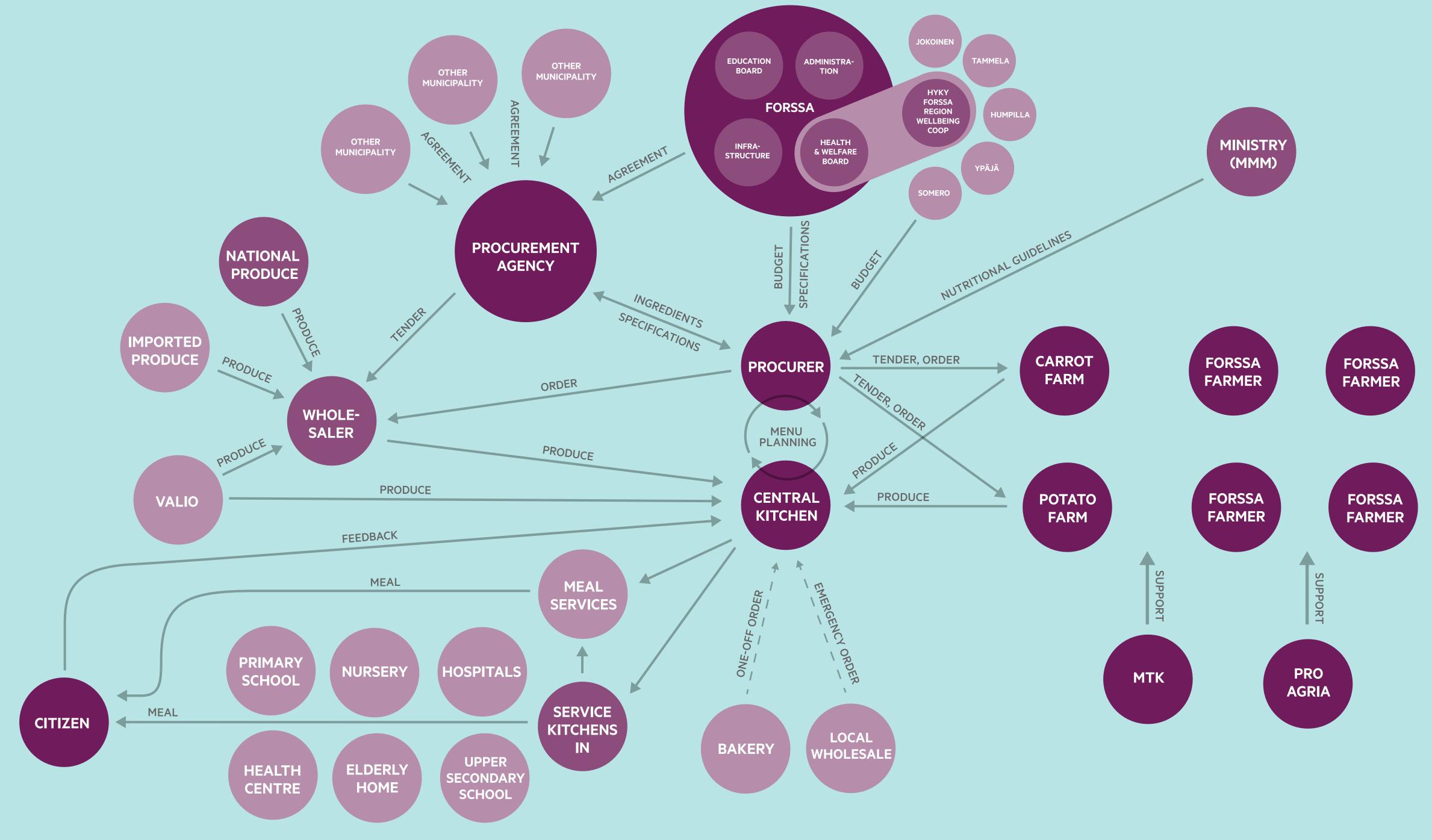


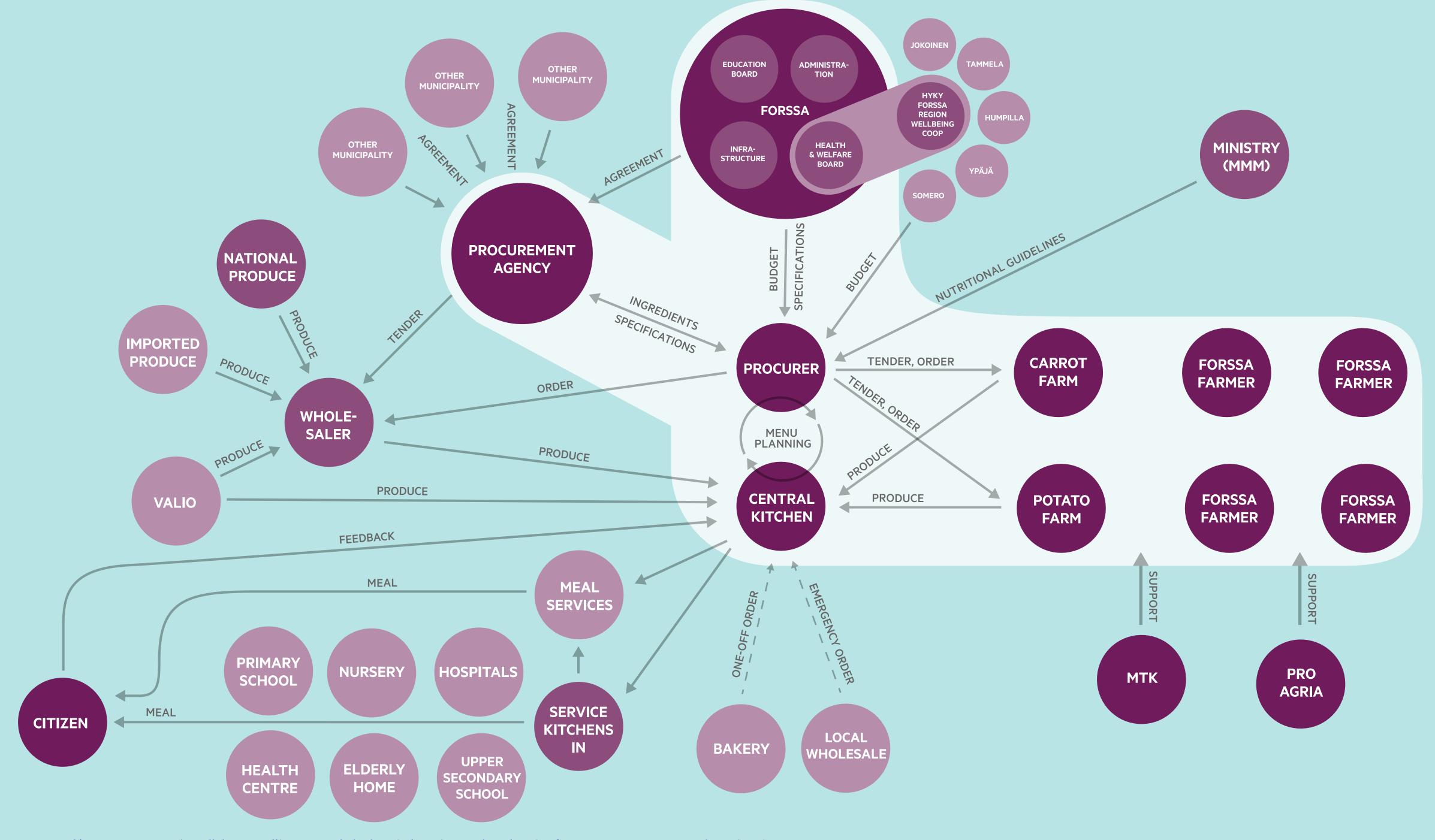












BUT WHAT IS
PUBLIC
PROCUREMENT?

The act of finding and buying goods from an external source, via a tendering process

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The act of finding and buying goods from an external source, via a tendering process

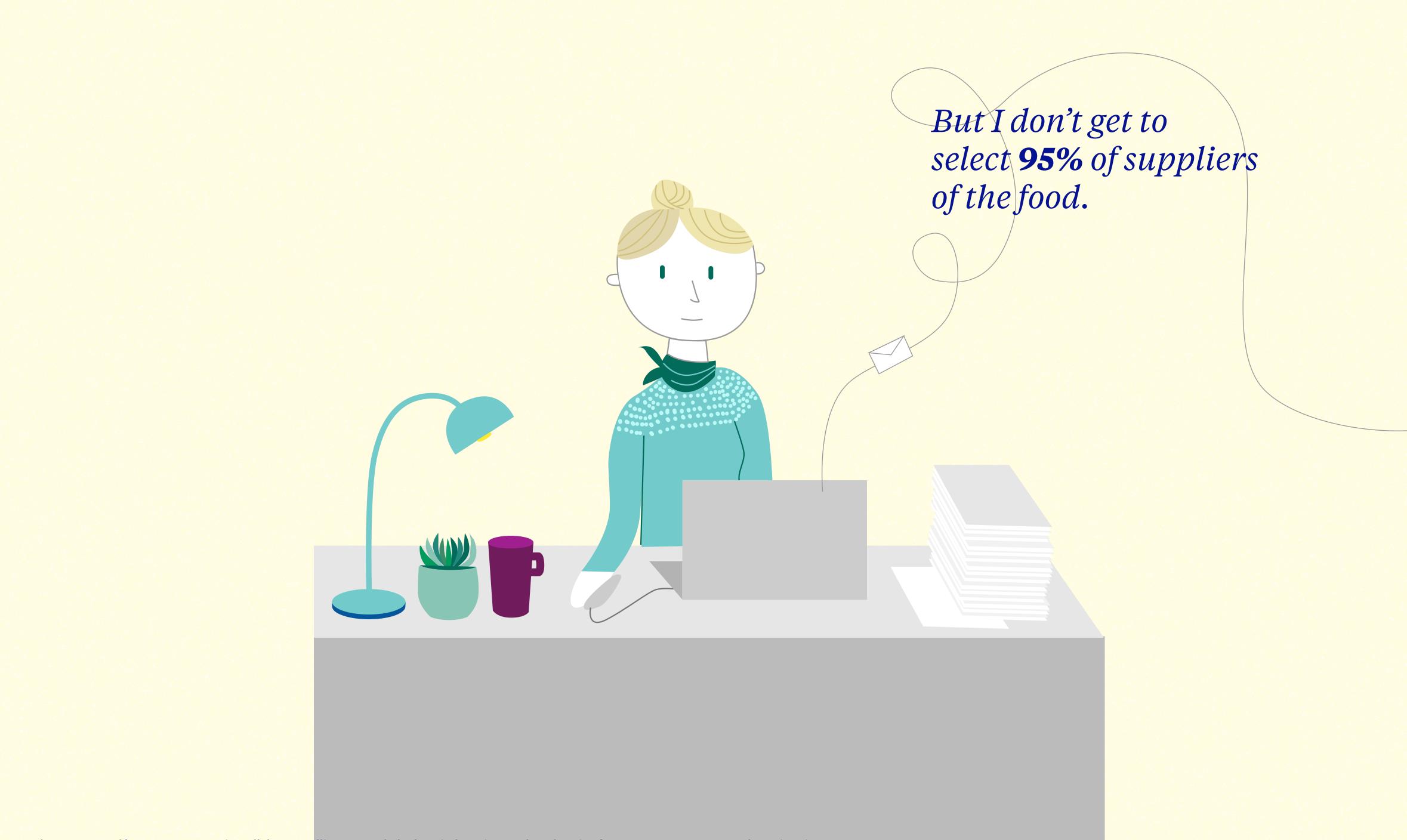
It is heavily regulated to ensure fair & open competition













I only tender ~4%
and I don't feel good
about getting
the local produce.
It feels wrong.

Liemijauhe, liha vähäsuolainen LIHALIBIII VÄHÄS SKO KNORR 190		5,000 KD	1,000 5 KG/KPL	1,000 1 KPL / TY	5.5.20
		28,000			
					5.5.20
Hakers, brotter, kuuto BROLERIMAKKARAKUUTIO 16X19I	12909 # 6407870074089	3,000 9,460	1,000 3 KS/KPL	1,000 1 KPL / TY	33.2
Margartini 60 rasia, maldoton	2945	12,800	32,000	2,000	5.5.20
FLORA PROF. 16X4000 60% MARG.	# 8722700276906	15,660	0,4 KG/KPL	16 KPL / TY	
Menutriviste, appelatini 500%	20065	12,000	12,000	1,000	\$.5.20
APPELSINITAYBUTIV. 500% 1L B		40,800	1 LHOPL	12 KPL/TY	
Nakii, pala, kuoreton SYDÁN	7118	135,000	27,000	27,000	55.20
NAKKIPALA KUCRETON N.10(8) SI	0.6412000071180	275.400	\$ K0/K0	1 KO / TY	
		2/3,400			
Oregano kulvattu	154000	0,120	2,000	2,000	5.5.20
CREGANO 609 MAUSTE 171261 ME	R 6414201712503		0.08 KB/KPL	1 KPL / TY	
	_	5,620			
	•				
Papu, pala, palaste	1035365	30,000	12,000	3,000	5.5.20
PALOITELTU VIHREÄ PAPU 3-40M	4 5411796004724	KD 41,490	2.5 KOKPL	4 KPL/TY	
Peruna, annos, kyosa	50610	16,000	\$.000	1,000	5.5.20
ANNOSPERUNA SICIO VALHE JEP	C 6416438011039	13,950	3 KG/kg/	SIDI/TY	
		13,500			
Punaherukka pakaste suomi	1046281	5.000	2,000	1,000	8.5.20
PU PUNAHERUKKA 1.5KG SUGIII	6411010032121	KO	2.5 KB KPL	2 KPL/TY	
	_	12,230			

MADISJUAI TITOLOHK TOLO			tilaus			8.5.2017 Sive 2
Diausnumero:	A144782	Aslakasnumen	s: 8067419	Tel	ija: KUUANT	E:
Toimittaja:	HERA	Yhteyshenkiiti:		Pa	V8ys: 3,5,0017	
Tiauspaya;	3.5.2017	Pubelinnumers	010 765 655	0		
Listelo:	sk 19 ma					
	, vänäsuolainen	110890	5,000 KD	1,000 5 KG/KPL	1,000	5.5.201
LINALIBIII VAN	AS SAU KNOWN 19	02 8712566902255	28,000	S KOKPS	1 KPL/TY	
		11				
Makara, profier.	kuuto	12909	3,000	1,000	1,000	5.5.2017
BROLERMAN	CARAKUUTIG 16X1	BIN 6407870074089	9,460	3 KS/KPL	1 KPL/TY	
-		II =	9,490			
		2945	12 800	32 000	2 000	5.5.2011
FLORA PROF. 1		UF 8722700276906	K0		16 KPL / TY	5.5.201
			15,660			
		III.				
Henutivate, ap		80065	12,000	12,000	1,000	8.5.2017
APPELSINITA	YBU, TIV. 800% 1L	BO 6420610110014	40,800	1 LIKPL	12 KPL/TY	
Next, para, tuo	eton SYDÁN	7118	136,000	27,000	27,000	6.6.2011
		SKI 6412000071180	KO	\$ KOKO	1 KQ / TY	
			275,400			
Oregano kulvetti		154028 BIR 6414201712503	0,120	2,000 0.06 KG/KPL	1,000 1,000 TY	5.5.2017
		5414201112000	5,620	4.44 140.0-4	1.00-6111	
Pagu, pala, pala	este	1035365	30,000	12,000	3,000	5.5.2017
PALOITELTUY	HREA PAPU 3-401	4 5411796004724	KD 41.490	2.5 KOKPL	4 KPL/TY	
			+1,490			
Peruna, annos.		50610	15,000	6.000	1,000	6.6.2011
		PC 6416438011039	KS	3 KG/(p)	Sipi/TY	-3.201
		_	13,950			
		III.				
Puneherukka pa		1046281	6,000	2,000	1,000	8.5.2017
PU PUNNERU	KKA 2.5KB SUDIII	6411210032121	12,230	2.5 KB KPL	2 KPL/TY	

MADELINAI TITOLONE TOLO		Ostoti				5.5.2017 Sive 2
fileusnumero:	A144782	Aslakasnumero	8067419	Tel	ija: KUJANT	8 1
Toimittaja:	UERA	Yhteyshenkiitt:		P	Ways: 3.5.2017	
Tiauspaya;	3.5.2017	Putelinnumers:	010 765 659	0		
Lisabelo:	uk 19 ma					
Liemjauhe, ihe LIHALIBIII VÄH	venesuoleinen As skio KNOAR 190	110890 2 8712866902258	5,000 KD 25,000	1,000 5 KG/KPL	1,000 1 KPL / TY	5.5.2017
	ARAKUUTIO 16X19		3,000 KD 9,460	1,000 3 KG/KPL	1,000 1 KPL / TY	5.5.2017
Magarini 60 res FLORA PROF. 1	RE, MEISOTON EX4000-60% MARG	2945 UF 8722700276906	12,800 KD 15,660	32,000 0,4 KG/KPL	2,000 16 KPL / TY	5.5.2017
Hendiviste, add APPELSHNITÄ	person 500% VBM. TIV. 500% 1L 8	90065 IO 6420610110014	12,000 L 40,800	12,000 1 LKPL	1,000 12 KPL / TY	8.5.2017
	II					
NBIXI, DBIB, KUDI NAKKEPALA KU	eton SYDÁN IORETON N.10(R) S	7118 KI 6412000071180	135,000 KQ 275,400	27,000 \$ KG/KG	27,000 1 KB / TY	5.5.2017
	NAUSTE 171251 NE		0,120 KD 8,620	2,000 0,06 KBKPL	1.000 1.000 TY	8.5.2017
Pagu, pala, pala PALOITELTU V	INIE HREÁ PAPU 3-4011	1035365 4: 5411796004724	30,000 KD 41,490	12,000 2,5 KD/KPL	3,000 4 KPL / TY	5.5.2017
Peruna, annos, i ANNOSPERUN	kjosa A SKOlig VALNES JEP	50610 PC 6416438011039	16,000 KG 13,960	\$,000 3 KG/kgi	1,000 \$ kpl / TY	6.6,2017
Puraheulia pa Pu Punk-ERU	INCA 2.5KG SUGIII	1046281 6411810032121	8,000 KD 12,230	2,000 2,5 KB/KPL	1,000 2 KPL/TY	8.8.2017
			0.000			

Accessory.		Seudulline	n Aromi			
MADELIAN TITOLOGIC TOLO		Ostoti	ilaus			544 Z
Tileusnumero:	A144762	Aslakasnumero	8067419	Tel	IIJa: KUUANT	B 1
Toimittaja:	UERA	Yhteyshenkiitt:		P	Ways: 3.5.2017	
Tilauspālyā:	3.5.2017	Puhelinnumers:	010 768 6550			
Listitelo:	sk 19 ma					
	, vähäsuolainen As sko KNOAR 1902		5,000 KD 25,000	1,000 \$ KG/KPL	1,000 1 KPL / TY	5.5.2017
		•	28,000			
Hakara, profer.		12909	3,000	1.000	1,000	5.5.2017
	CARAKUUTIO 1EX1BIR		9,460		1 KPL/TY	
Margarini 60 res		2945	12,800		2,000	5.5.2017
FLORA PROF. 1	EX4000 60% HARG U	8722700276906	15,660	0,4 KOKPL	16 KPL / TY	
Henutivate, ap		90065	12,000	12,000		\$.5.2017
APPELSINITA	YBM.TIV: 900% 1L BO	6420610110014	40 800	1 LIKPL	12 KPL/TY	
			-0.000			
NBW, pala, kuo	eton SYDÁN JORETON N. 10IRJ SKI	7118	135,000	27,000 5 KO/KO	27,000 1 50 / TY	5.5.2017
MANAGE PARTY	NOTE I STATE OF A TOTAL STATE	1100 market	275,400	- KBKB	1 1007.13	
	I III III III III II					
Oregeno kulvetti OREGANO SOL	MAUSTE 171261 MEIR	154020	0,120	2,000	2,000 1 KPL / TY	8.5.2017
			6.620			

			27,420,272		
Peruna, annos, kjosa ANNOSPERUNA SXCIIQ VALAKS JEP	50610 C 6416438011039	18,000 KG 13,960	5,000 3 KG/kgii	1,000 \$ kpl / TY	8.5.2017
Pureneuka pakasta suomi Pui Punki-BRUKKA 2,5KG SUOM	1048281 6411210032121	8,000 KQ 12,230	2,000 2,5 KBKPL	1,000 2 KPL / TY	8.8.2017

		Seudullin	en Aromi			8.83017	
MADILUM TITOLOM TOLO		Osto	tilaus				
Tleusnumero:	A144782	Aslakasnumen	p: 8067419	Tel	IJE: KUJANT	8 1	
Toimittaja:	UERA	Yhteyshenkiit:		P	lvkys: 3.5.2017		
Tilauspēlyā:	3.5.2017	Puhelinnumers	C 010 765 655	0			
Listitelo:	sk 19 ma						
Liemiaune, the	venteuplainen	110590	5,000	1,000	1,000	5.5.2017	
	AS SKO KNORR 190		28,000	5 KOKPL	1 KPL/TY		
tiskers, profer,		12909	3,000	1,000	1,000	5.5.2017	
BROLERMAN	ARAKUUTIO 1EX18	MP 6407570074089	9.460	3 KSKPL	1 KPLITY		
			9,460				
Margartini 60 res	ia, maldoton	2945	12,800	32,000	2,000	5.5.2017	
FLORA PROF. 1	EX4000 60% IIARG	UI 8722700276906	KO	0,4 KG/KPL	16 KPL / TY		
-			18,660				
		7.5					
Henutiviste, app	relation 500% FBM TINY, 800% HL 8	00065 IO 6420610110014	12,000	12,000	1,000 12 KPL / TY	8.5.2017	
No. of Manager 174			40,800		I A POP MILES		
NBKI, DBIB, KUDI		7118	135,000	27,000	27,000	5.5.2017	
NAKKEPALA KU	ORETON N.10(R) S	KI 6412000071180	275.400	s Karka	1 KD/TY		
			2.0,000				
Oregano kulvattu		154028	0,120	2,000	2,000	8.5.2017	
CREGANO 60g	MAUSTE 171251 ME	IR 6414201712503		0.06 KOIKPL	1.KPL/TY		
			8,620				
Pegu, pela, pela		1035365	30,000	12,000	3,000	5.5.2017	
	HREA PAPU 3-401		K0	2.5 KOKPL	A KPL / TY	20.0017	
			41,490				
Peruna, annos, i		50610	16,000	\$,000	1,000	6.5.2017	
ANNOSPERUN	A SICILIP VALUES JES	PC 6416438011039	13,950	3 KG/kgi	SIDI/TY		
Puneherukka pai	Inous state	1046281	6,000	2,000	1,000	8.8.2017	
	KKA 1.5KB SUBIII	6411210032121	KO	2.5 KOKPL	2 KPL/TY		
PU PUNNHERU			12.230				

HADSUNAI TITOLONK TOLO		Ostot				55 2017 Shie 2
fileusnumero:	A144782	Aslakasnumero	8067419	Tel	IIJa: KUUANT	E1
Toimittaja;	UERA	Yhteyshenklib:		PI	IVRys: 3.5.2017	
Tiauspaya;	3.5.2017	Pubelinnumers:	010 762 659	0		
Lisabelo:	vk 19 ma					
Liemjauhe, Irhe		110590	\$,000	1,000	1,000	5.5.2017
LHALIBIII VAH	AS SKO KNORR 190	2 8712566902255	25,000	S KOKPL	1 KPL/TY	
			-			
liskars, profer,		12909	3.000	1,000	1,000	5.5.2017
BROLERMAN	ARAKUUTIO 16X16	# 6407870074089	9.450	3 KOKPL	1 KPL/TY	
			3,000			
Margartini 60 res	ila, maldoton	2945	12,800	32,000	2,000	5.5.2017
	EX4000-60% IIARG		15,660	0,4 KOKPL	16 KPL / TY	
MENUTIVISM, 800 APPELSINITA	person 500% VBM TITV: 500% 1L 8	80065 0 6420610110014	12,000 L 40,800	12,000 1 LHOPL	1,000 12 KPL / TY	8.5.2017
	H 1000 1000					
NBIXI, DBIB, KUDI NAKKEPALA KU	eton SYDÁN ORETON N.10(8) S	7118 KI 6412000071180	135,000 KQ 275,400	27,000 5 KG/KG	27,000 1 KQ / TY	8.8.2017
Oregano kulvetti OREGANO 60g I	MAUSTE 171251 ME	154028 IR 6414201712503	0,120 KG 6,620	2,000 0,06 KG/KPL	2,000 1,KPL/TY	8.5.2017
Pagu, pala, pala PALOITELTU V	INIE HREÁ PAPU 3-401	1035365 4: 5411796004724	30,000 KO 41,490	12,000 2,5 KB/KPL	2,000 4 KPL / TY	8.8.2017
Peruna, annos, i ANNOSPERUN	iyosa A SXDiq VALHIS JEF	50610 PC 6416438011039	16,000 KG 13,960	\$,000 3 KG/kgii	1,000 \$ kpl / TY	8.5.2017
Puraheruka pa Piu Punk-IBRU	INCA 2.5KG SUGIII	1046281 6411810032121	5.000 KO 12.230	2,000 2,5 KG/KPL	1,000 2 KPL / TY	8.8.2017

HADSUMA TITOLOGIC TOLO		Ostot				8.6.2017 Sinc 2
fileusnumero:	A144782	Aslakasnumero	8067419	Tel	dja: KUJANT	8 1
Toimittaja:	UERA	Yhteyshenkiitt:		P	Ways: 3.5.2017	
Tlauspālyā:	3.5.2017	Pubelinnumers:	010 768 659	0		
Lisabelo:	uk 19 ma					
Liemijaune, iina. LiiHALIBIII VAHA	vähäsuolainen AS SKO KNORR 190	110590 2 8712566902255	5,000 KG 25,000	1,000 5 KG/KPL	1,000 1 KPL / TY	5.5.201
BROLERMAN	NUSO ARAKUUTIO 16X18	12909 W 5407870074089	9,000 9,460	1,000 3 KG/KPL	1,000 1 KPL / TY	5.5.2017
Nagarini 60 ras FLORA PROF. 10	ia, maldoton EXACCO 60% ISARG I	2945 JF 8722700276906	12,800 KD 18,660	32,000 0,4 KG/KPL	2,000 16 KPL / TY	5.5.201
Henutivste, app APPELSINITÄY	elstin: 500% 'BM, TitV: 500% 1L 8	80065 C 6420610110014	12,000 L 40,000	12,000 1 LKPL	1,000 12 KPL / TY	8.5.2017
			-0.000			
NBIXI, DBIB, KUCH NAKKIPALA KU	MON SYDÁN ORETON N. 10HH S	7118 0: 6412000071150	135,000 KQ 275,400	27,000 s KG/KG	27,000 1 KD / TY	5.5.2017
			272,400			
Oregano kulvettu OREGANO 609 N	(AUSTE 171251 (/E	154028 IR 6414201712903	0,120 KG 8,620	2,000 0,06 KB/KPL	2,000 1 KPL/TY	8.5.201
Papu, pala, pala PALOITELTU VI	SIR HREÁ PAPU 3-401/	1035365 & 5411796004724	30,000 KQ 41,490	12,000 2,5 KG/KPL	3,000 4 KPL / TY	5.5.2011
Peruna, annos, k ANNOSPERUNA	josā LEXCHQ VALHES JEP	50610 IC 6416438011039	15,000 KG 13,950	\$,000 3 KG/kgii	1,000 \$ kpl / TY	8.5.2017
			0353570			
Pureneruka pak Pul Punk-ERU	aste suomi OKA 2.5KB SUOM	1046281 6411810032121	8,000 KG 12,230	2,000 2,5 KG/KPL	1,000 2 KPL / TY	8.8.2017

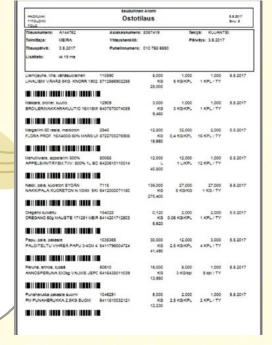
INTEL STOTE LEUTO SLERMANNARANUUTIO 16X18	12909 IR 6407870074089	3,000 KG 9,460	1,000 3 KG/KPL		5.5.2017
1818 1818 1818 1888					
jariini 60 rasia, maldoton RA PROF. 16X4000 60% IIARG I	2945 UF 8722700276906	12,800 KO 18,660		2,000 16 KPL / TY	5.5.2017
utivate, appelatint 500% PELSHNITAYBULTIV: 500% 1L 8		12,000 L 40,800		1,000 12 KPL / TY	8.5.2017
1818 1818 1818 1818					
II. DEIB, KUDIETON SYDÄN DOPALA KUDRETON N. 10181 S	7118 KI 6412000071180	135,000 KG 275,400		27,000 1 KQ / TY	5.5.2017
jano kulvetu IGANO 60g MAJISTE 171261 ME	154028 IR 6414201712803	0,120 KG 6,620	0.06 KG/KPL		8.5.2017
v. pala, pakasia DITELTU VIHREĀ PAPU 3-40K	1038365 4: 5411796004724	30,000 KO 41,490		3,000 4 KPL / TY	\$ \$ 2017
ne, ernos, kjosē IOSPERUNA SICIIQ VALNIS JEP		18,000 KG 13,960			5.5.2017
eneruka palaste suomi PUNAHERUKKA 2.5KG SUOM			2,000 2,5 KG/KPL	1,000 2 KPL / TY	8.8.2017

MADISMAI TITOLOICE	Ostot				8.6.2017 Sinc 2
fileusnumero: A144792	Aslakasnumero	: 8067419	Tel	ilja: KUUANT	E1
Toinittaja: UEIRA	Yhteyshenklib:		P	IVRys: 3.5.2017	
Tiauspālvā: 3.5.2017	Puhelinnumero	010 762 659	0		
Lisatieto: sk 19 me					
Liemijauhe, liha, vähäsuolainen	110990	\$,000	1,000	1,000	5.5.20
LIHALIBIII VÄHÄS SKO KNORR 19	02 8712568902255	25,000	S KOKPL	1 KPL/TY	
Makara, proller, kuutio	12909	3,000	1,000	1,000	5.5.20
BROLERINACKARAKUUTIO 16X16	RM 6407870074089	KO	3 KSKPL	1 KPL/TY	
		9,460			
Margarlini 60 resis, meldoton	2945	12,800	32,000	2,000	5.5.20
FLORA PROF. 16X4000 60% IIARG		12,800	0.4 KO/KPL	16 KPL / TY	5520
		18,660		100000000000000000000000000000000000000	
Menutiviste, appelsiini 500%	90065	12,000	12,000		8.5.20
APPELSINITAYEM TIV. 500% 1L	80 6420610110014	40,800	1 LIKPL	12 KPL / TY	
Nakii, pala, kuoreton SYDAN	7118	135,000	27,000	27,000	5.5.20
NAKKIPALA KUGRETON N. 10(8) 5	KI 6412000071180	ко	s KoKo	1 KQ / TY	
		275,400			
Oregano kulvettu OREGANO 609 MAUSTE 171251 ME	154028	0,120	2,000 0,06 KG/KPL	1,000 1,69L/TY	8.5.20
		5,620			
Papu, pala, palasie	1035365	30,000	12,000	3,000	5.5.20
PALOITELTU VIHREÁ PAPU 3-401	4 5411796004724	KO 41,490	2.5 KSKPL	AKPL/TY	
		-1,400			
Peruna, annos, kiosa	50610	15,000	6.000	1,000	6.5.20
ANNOSPERUNA SKIII VALKIS JE		KO	3 K0/kpi	S IDI / TY	-5.0
		13,950			
	III				
Puneherulka pakaste suomi	1046281	\$,000	2,000	1,000	8.8.20
PU PUNAHERUKKA 2.5KB SUDIJI	8411310032121	12.230	2.5 KBKPL	EXPLITY	

HADILIAN TITOLONIC TOLO	Ostot				8.6.2017 Sinc 2
Dieusnumero: A144762	Aslakasnumero	8067419	Tel	ilja: KUUANT	E1
Toimittaja: UEIRA	Yhteyshenkiith:		PI	IV8ys: 3.5.2017	8
Tilauspālvā: 3.5.2017	Puhelinnumero:	010 765 659	0		
Lisabelo: vk 19 ma					
Liemijauhe, liha, vahasuolainen	110590	5,000	1,000	1,000	5.5.20
LIHALIBIII VÄHÄS SKO KNORR 1902	8712566902255	28,000	S KOKPL	1 KPL/TY	
Hakkara, broller, kuutio	12909	3,000	1,000	1,000	5.5.20
BROLERMAKKARAKUUTIO 16X19M	5407870074089	9,460	3 KOKPL	1 KPL/TY	
		9,460			
Margarlini 60 rasia, maldoton	2945	12,800	32 000	2,000	5.5.20
FLORA PROF. 16X4000 60% HARO U		KO		16 KPL / TY	2240
		15,660			
	•				
Menutiviste, appeision 500% APPELSHNITÄYBILTIIV, 900% 1L 80	50065	12,000	12,000	1,000 12 KPL / TY	8.5.20
APPELBIOOT AT BIOLITY BOOK IL BO	9440910110014	40,800	1000	Tanes III	
Next, pale, kudleton SYDÁN	7118	135,000	27,000	27,000	5.5.20
NAKKIPALA KUORETON N.10(8) SK	6412000071180	275.400	s Karka	1 KD / TY	
		272,400			
Oregano sulvettu	154000	0.120	2,000	2,000	8.5.20
CREGANO 600 MAUSTE 171251 MER		KO	0.06 KSKPL	1 KPL/TY	55.40
		5,620			
Pagu, pala, palaste PALGITELTU VIHREÁ PAPU 3-401/4	1035365	30,000 KD	12,000 2,5 KG/KPL	3,000 4 KPL / TY	5.5.20
PALOTEL 10 SIMEX PAPO 340014	24/1/20004/24	41,490	23 1010-	*******	
Peruna, annos, kyosā	50610	15,000	5,000	1,000	5.5.20
ANNOSPERUNA SICING VALUES JEPS	6416438011039	13,960	3 KG/kg/	SIDI/TY	
		13,990			
Punaheruka pakaste suomi	1046281	\$.000	2,000	1,000	8.8.20
PU PUNAHERUKKA 1.5KG SUGIII	6411210032121	K.0	2.5 KG/KPL	2 KPL / TY	***

MADILUM TITOLOKK TOLO		Ostot				1
filausnumero: foinsttaja; filauspēlyē;	A144782 MEIRA 3.5.2017	Asiakasnumero Yhteyshenkilo: Puhelinnumero:		Pa	KIJR: KUJANT IVRYS: 3.5.2017	
Lisatelo:	uk 19 ma					
LHALIBIII VA		902 6712566902255	5,000 KO 25,000	1,000 5 KG/KPL	1,000 1 KPL/TY	3
Hakara, broller BACILERMAK	KARAKUUTIG 16K	12909 1889 6407870074089	9,000 9,460	1,000 3 KS/KPL	1,000 1 KPL / TY	
Margarini 60 ra FLORA PROF.	16X4000-60% IIAR	2945 G-UI 8722700276906	12,800 KG 18,860	32,000 0,4 KG/KPL	2,000 16 KPL / TY	
lienutivate, ap		90065 . BO 6420610110014	12,000 L 40,800	12,000 1 LKPL	1,000 12 KPL / TY	
Next, pare, kuo		7118 SKI 6412000071180	135,000 KG 275,400	27,000 5 KG/KG		
Oregano kulvett		154008 VEIR 6414201712803	0,120	2,000 0,06 KB/KPL	2,000 1,69L/TY	

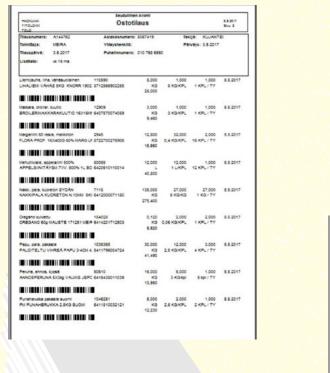




		Seudullin	en Aromi			
HADYUNAI TITOLOHK TOLO		Ostot	ilaus			5 to 2
Fleusnumero:	A144782	Aslakasnumero	1 8067419	Tel	ILIANT	E 1
Toimittaja:	UERA	Yhteyshenklib:		P	IVRys: 3.5.2017	
Tiauspaya:	3.5.2017	Pubelinnumero	010 762 659	0		
Lisabelo:	sk 19 ma					
Liemjauhe, Ith	s, vähäsuolainen	110590	5,000	1,000	1,000	5.5.2017
LHALIBIII VA	HAS SKO KNORR 190	2 8712566902255	25,000	S KOKPL	1 KPL/TY	
liskes, pole		12909	3,000	1,000	1,000	5.5.2017
BROLERMAN	KARAKUUTIO 1EX18	# 6407870074089	9,450	3 KSKPL	1 KPLITY	
- 111 315 101			9,440			
Margartini 60 ra	sia, maldoton	2945	12,800	32,000	2,000	5.5.2017
FLORA PROF.	16X4000 60% IXARG	UF 8722700276906	15,660	0,4 KOKPL	16 KPL / TY	
		•	18,860			
Henutivate, ac		80065	12,000	12,000	1,000	8.5.2017
	YBM TIV. 900% 1L B		6		12 KPL/TY	
			40,800			
NBKI, pala, kud	veton SYDAN	7118	135,000	27,000	27,000	5.5.2017
NAKKEPALA K	JORETON N.10HH S	KI 6412000071180	275.400	s Karka	1 KD / TY	
			275,400			
Oregano kulven		154000	0.100	2.000	2 000	8.6.2017
	MAUSTE 171251 ME			0.06 KBIKPL	1 KPL / TY	55.401
		_	5,620			
Pagu, pala, pal	INSIE VIHREÁ PAPU 3-40V	1035365	30,000 KD	12,000 25 KB/KPL	3,000 4 KPL / TY	\$.5.2017
- ALUTELIU	FFEET FAPO 3400	e. peri/pp004/24	41,490	23 1310	******	
Peruna, annos,		50610	16,000	\$,000	1,000	8.5.2017
ANNOSPERUN	A SICING VALUES JES	C 6416438011039	13,960	3 K0/kpl	SIDI/TY	
Puneherukka pr		1046281	\$.000	2,000	1,000	8.8.2017
PU PUNAHER	UKKA 2.5KB SUDIII	6411210032121	12,230	2.5 KG/KPL	2 KPL/TY	

fileusnumero:	A144782	Asiakasnumero	8067419	Tel	dja: KUUANT	E1
Toimittaja:	UERA	Yhteyshenklib:		PI	Ways: 3.5.2017	
Tiauspaya:	3.5.2017	Pubelinnumers:	010 762 655	0		
Lisabelo:	wit 19 ma					
Demijauhe, Iha. LIHALIBIS VĀHI	vähäsuolainen ks skio kivoAR 190	110890 2 8712866902288	5,000 KD 25,000	1,000 5 KG/KPL	1,000 1 KPL / TY	5.5.201
70707770000	ARAKUUTIG 1EX1BI		3,000 KQ 9,460	1,000 3 KG/KPL	1,000 1 KPL / TY	5.5.201
		77				
	DX4000-60% IMARG-1		12,800 K0 18,860	32,000 0,4 KG/KPL	16 KPL / TY	5.5.201
MENUTIVISM. 800 APPELSINITÄY	elstin/ 500% 'SM. TIIV: 500% 1L B	80065 O 6420610110014	12,000 L 40,800	12,000 1 LHOPL	1,000 12 KPL / TY	8.5.201
NBKI, DEIB, KUON NAKKIPALA KU	MON SYDÂN ORETON N. 10HH SK	7118 KI 6412000071180	135,000 KG 275,400	27,000 5 KG/KG	27,000 1 KQ / TY	5.5.201
Oregeno kulvettu OREGANO 60g N	AUSTE 171251 ME	154028 # 6414201712503	0,120 KG 8,620	2,000 0,08 KG/KPL	2,000 1,6PL / TY	8.5.201
Pepu, pala, pala PALOITELTU VI	SIR HREA PAPU 3-4011	1035365 & 5411796004724	30,000 KO 41,490	12,000 2,5 KG/KPL	3,000 4 KPL / TY	5.5.201
Peruna, annos, k ANNOSPERUNA	josā LEXCHQ VALNIS JEP	50610 IC 6416438011039	15,000 KG 13,950	\$,000 3 KG/kgil	1,000 \$ kpl / TY	8.5.201
			3,000			
Puraheruka pak Pu Punk-ERU	aste suomi OKA 2,5KB SUOM	1046281 6411810032121	5,000 KD 12,230	2,000 2,5 KG KPL	1,000 2 KPL / TY	8.8.201
			-4,450			

Most of my day-to-day work consists of placing orders to suppliers.



| 1,590 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,50

Titus numero:	A144792	Asiakasnumer	e: 2007419	74	KIJE: KUJANT	40
Toimitta)a:	UEBA	Yhteyshenkiiti:			NWS 3.5.2017	
Tiauspaya:	3.5.2017	Pubelinnumers			Wags. 2.2.2011	
		Putermoner	C 010 766 655			
Lisatieto:	wk 19 ma					
	vähäsuolainen	110890	5,000	1,000	1,000	5.5.201
		02 8712566902255	28,000	S KOKPL	1 KPL/TY	
tiakara, protier,		12909	3,000	1,000	1,000	5.5,201
BROLERMACK	ARAKUUTIO 16X1	BIN 6407870074089	9.460	3 KS KPL	1 KPL I TY	
		10				
Margartini 60 ras	e melitoton	2945	12,800	32,000	2,000	5.5.201
		UF 8722700276906	KO		16 KPL / TY	
-		III	15,660			
		· ·				
Mehutivate, app APPE, SINITAY		80065 BO 6420610110014	12,000	12,000	1,000 12 KPL / TY	8.5.20
			40,800			
NBIXI, pala, kuch		7118	135,000	27,000		5.5.201
NAIOCPALA KU	ORETON N.10(R)	BKI 6412000071180	275.400	\$ KOKO	1 KQ / TY	
		110	2/3,400			
Oregeno sulvettu		154000	0.120	2,000	2,000	8.5.201
		BIR \$414201712503	KO	0.06 KS KPL	1.KPL/TY	
		_	5,620			
		100000000000000000000000000000000000000				
Pegu, pala, pala		1035365	30,000	12,000	3,000	5.5.20
PALOITELTUV	PREA PAPU 1-401	4 5411796004724	41,490	2.5 KOKPL	4 KPL/TY	
			1000			
Peruna, annos, i		50610	15,000	\$.000	1,000	5.5.201
		PC 6416438011039	KO	3 KG/kpl	SID! TY	
			13,960			
		III				
Puneherukka pak		1046251	6,000	2,000		\$.5.201
PU PUNAHERU	OKA 2.5KB SUDIII	6411010032121	12.230	2.5 KG KO'L	EXPLITY	

MADKLAIAI TITOLOAK TOLO		Ostot				5.5.2017 Sec. 2
Diausnumero: Toimittaja; Diauspālvā; Lisatielo:	A144762 UE/RA 3.8.2017	Asiakasnumero Yitleyshenkilo: Puhelinnumero:		Pa	ilja: KUJANT Ivays: 3.5.2017	E)
Liemjayhe, liha		110590 : 8712566902255	5,000 KD	1,000 \$ KGKPL	1,000 1 KPL / TY	5.5.2017
			28,000			
Hakara, profier,		12909	3,000 KD 9,460	1,000 3 KG/KPL	1,000 1 KPL / TY	5.5.2017
	EX4000-60% MARG-U		12,800 KO 18,660	0,4 KG/KPL	16 KPL / TY	5.5.2017
		•				
	YBM, TINY, 800% 1L BC		12,000 L 40,800	12,000 1 LKPL	1,000 12 KPL / TY	8.5.2017
NEKE, DEIB, KUCH NAKKEPALA KU	eton SYDÄN ORETON N.10181 SKI	7118 8412000071180	135,000 KG 275,400	27,000 5 KG/KG	27,000 1 KD / TY	5.5.2017
		•				
Oregano kulvettu OREGANO 609 I	(AUSTE 171251 (IEIR	154028 \$ 6414201712503	0,120 KD (8,620	2,000 0,06 KG/KPL	2,000 1,KPL/TY	8.5.2017
			200			
Pepu pela pela PALOITELTU VI	ISIR HREÁ PAPU 3-4011 4	1038368 8411796004724	30,000 KD 41,490	12,000 2,5 KG/KPL	3,000 4 KPL/ TY	5.5.2017
			1100000000			
Peruna, armos, i ANNOSPERUNA	iyosa A SXClig VALNES JEPO	50610 6416438011039	18,000 KG 13,960	\$,000 3 KG/kgil	1,000 \$ kpl / TY	8.5.2017
-						

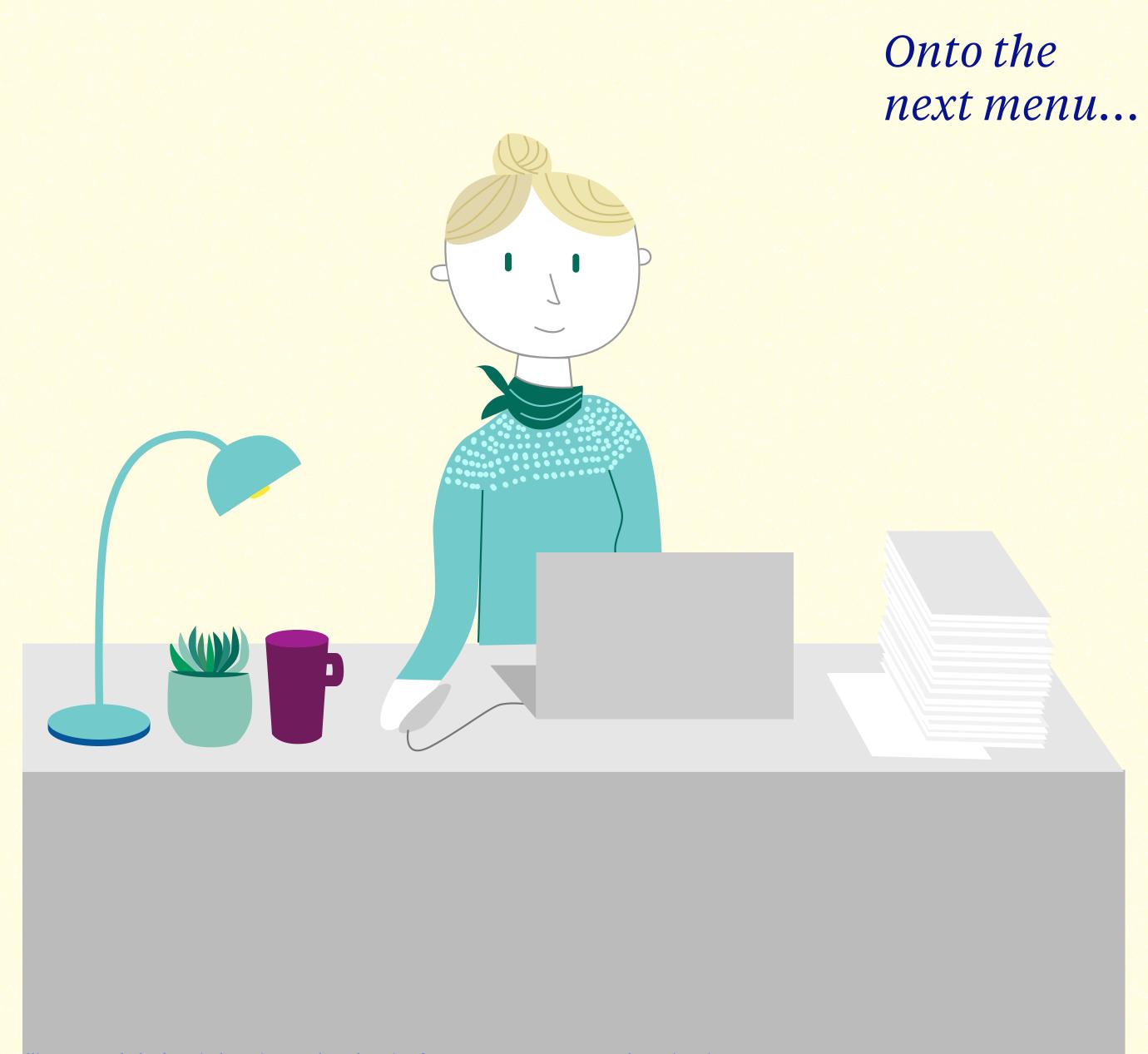
Assession.		Seudumin	en Aromi			1203-24
HADKUHAI TITOLOHK TOLO		Osto	tilaus			5 to 2
Tieusnumero:	A144762	Aslakasnumer	st 8067419	Tel	IIJa: KUUANT	E 1
Toimittaja:	HERA	Yhteyshenklib:		PI	Ways: 3.5.2017	
Tiauspaya:	3.5.2017	Puhelinnumers	010 768 659	0		
Lisabelo:	vk 19 ma					
	, vänäsuolainen	110590	\$,000	1,000	1,000	5.5.2017
LIHALIBIII VAH	AS SKO KNORR 190	2 8712566902255	25.000	S KOKPL	1 KPL/TY	
tiakara, proter.		12909	3,000	1,000	1,000	5.5.2017
BAOLERMAN	CARAKUUTIO 16X18	M 6407870074089	9,460	3 KSKPL	1 KPL / TY	
Margartini 60 res		2945	12,800	32,000	2,000	5.5.2017
	EX4000 60% IIARG		18,660	0,4 KOKPL	16 KPL / TY	
Hendivan, ad APPELSINITÄ	pelsilini 500% YBM, TIIV, 500% 1L 8	90065 IO 6420610110014	12,000 L	12,000 1 LIKPL	1,000 12 KPL / TY	8.5.2017
			40,800			
		_				
NBIXI, DEIB, KUO NAKKEPALA KI	PEDE SYDAN CRETON N.10(R) S	7118 KI 6412000071180	135,000 KQ	27,000 5 KG/KG	27,000 1 KQ / TY	5.5.2017
			275,400			
Oregeno kulvem		154000	0.120	2,000	2,000	8.5.2017
	MAUSTE 171251 ME			0.08 KSIKPL	1.KPL/TY	55.201
Pepu, pala, pala		1035365	30,000	12,000	3,000	5.5.2017
	HREA PAPU 3-4011		KD 41,490	2.5 KSKPL	4 KPL/TY	
Peruna, annos,		50610	15,000	\$,000	1,000	5.5.2017
ANNOSPERUN	A SICING VALUES JEF	C 6416438011039	13,950	3 KG/kg/	SIDI/TY	
			2,540			
Puneherukka pe		1046281	6.000	2,000	1,000	8.8.2017
	KKA 2.5KB SUDIII	6411010032121	12,230	2.5 KB/KPL	2 KPL/TY	
		-				

MADILUM TITOLOHK TOLO		Ostot				8.5.2017 Sec. 2
Diausnumero:	A144782	Aslakasnumero	: 8067419	Tel	dja: KUUANT	(E)
Toimittaja:	UERA	Yhteyshenkiith:		P	IV8ys: 3.5.2017	
Tlauspälyä:	3.5.2017	Pubelinnumers:	010 768 659	0		
Lisabelo:	uk 19 ma					
	, venesuolainen As skip KNOAR 190	110590 2 8712566902255	5,000 KD 25,000	1,000 5 KG/KPL	1,000 1 KPL/TY	5.5.201
BROLERMAN	kuuto KARAKUUTIO 16X19I	12909 W 5407870074089	3,000 KG 9,460	1,000 3 KG/KPL	1,000 1 KPL / TY	5.5.201
Nagarini 60 ras FLORA PROF. 1	He, melisoton EX4000 60% IIARG I	2945 JF 8722700276906	12,800 KD 18,660	32,000 0,4 KG/KPL	2,000 16 KPL / TY	5.5.201
Henutiviste, aci APPELSINITÀ	pelsilni 500% YBU, TIIV: 500% 1L B	90065 O 6420610110014	12,000 L 40,800	12,000 1 LKPL	1,000 12 KPL / TY	8.5.201
NEWL DEIB, KUO NAKOCIPALA KU	eton SYDÁN JORETON N. 10IRIJ SK	7118 0: 6412000071180	135,000 KG 275,400	27,000 \$ KG/KG	27,000 1 KQ / TY	5.5.201
Oregeno kulvem OREGANO 609) MAUSTE 171281 ME	154028 R 6414201712803	0,120 KG 8,620	2,000 0,06 KG/KPL	2,000 1,KPL / TY	8.5.201
Pagu, pala, pala PALOITELTU V	INIE HREA PAPU 3-4011	1035365 4 5411796004724	30,000 KO 41,490	12,000 2,5 KG/KPL	3,000 4 KPL / TY	5.5.201
			-			
Peruna, annos, ANNOSPERUN	kjosit A SXOlig VALNIS JEP	50610 C 6416438011039	16,000 KG 13,960	\$,000 3 KG/kgli	1,000 \$ kpl / TY	8.6.201
Punaheruka pa Pul PunahERu	MESTE SUOTE HOXA 2.5KG SUOTE	1048281 6411810032121	5,000 KG	2,000 2,5 KG KPL	1,000 2 KPL / TY	8.8.201
		-	12,230			

	UERA	Yhteyshenkiith:		PI	N8ys: 3.5.2017	
SVIBQE	3.5.2017	Puhelinnumers:	010 762 65	90		
elo:	wi 19 ma					
	s, vahasuolainen IAS SKO KNOAR 190		5,000 KD 25,000	1,000 5 KG/KPL	1,000 1 KPL / TY	5.5.2017
PR. DIOTEC LERIMAN	KARAKUUTIO 1EX1B	12909 ## \$407870074089	3,000 9,460	1,000 3 KS/KPL	1,000 1 KPL / TY	5.5.2017
A PROF.	sia, maldoton NEX4000-60% IIARG I		12,800 KD 18,860		16 KPL / TY	5.5.2017
DIVISIR, 80	pelsiini 500% YBM, TilV, 500% 1 ₄ 8	50065	12.000 L 40.800	12,000 1 LIKPL	1,000 12 KPL/TY	8.5.2017
	INTO SYDAN UGRETON N.10(R) S	7118 KI 6412000071180	135,000 KG 275,400	27,000 5 KG/KG	27,000 1 KQ / TY	5.5.2017
ANO SOP	NAUSTE 171251 NE	154028 IR 6414201712503	0,120 KD 6,620	2,000 0,06 KG/KPL		8.5.2017
pela, pel	asie /iHREÁ PAPU 3-40//	1035365 4 5411796004724	30,000 KQ 41,490	12,000 2,5 KG/KPL	3,000 4 KPL / TY	5.5.2017
SPERUN	kjosa A SXOIQ VALNIS JEP	50610 PC 6416438011039	15,000 KG 13,950	5,000 3 KG/kgii		8.5.2017
	KASTA SUOTI JOKA 1.5KG SUOTI	1046281 6411810032121	8,000 KO 12,230	2,000 2,5 KG/KPL	1,000 2 KPL/TY	8.8.2017

Triausnumero: Toimittaja:	UEBA	Yhtershenkiib:			Ways: 3.5.2017	
Tieuspeys:	3.5.2017	Pubelinnumers:	010 762 659			
Lisabelo:	w. 19 ma					
Liemjauhe, Iha.		110890	\$,000	1,000	1,000	5.5.2017
	S SKO KNORR 190		28,000	S KONCPL	1 KPL/TY	
Hakara, broter, k BROLERMAKK	NAKUUTIO 16X19I	12909 # 6407870074089	3,000 KG 9,460	1,000 3 KG/KPL	1,000 1 KPL / TY	5.5.2017
Margartini 60 resi	s, maldoton	2945	12,800	32,000	2,000	5.5.2017
	X4000-60% IIIARG U		15,660	0,4 KOKPL	16 KPL / TY	
Henutiviste, appr		90065	12,000	12,000	1,000	8.5.2017
	BU.TIV. SCON 1L B		40,800	TURPL	12 KPL/TY	
NBMI, DBIB, KUCIE NAKKEPALA KUC	TON SYDAN DAETON N.10(8) SA	7118 0 6412000071180	135,000 KQ 275,400	27,000 5 KG/KG	27,000 1 KQ / TY	5.5.2017
			2/2,400			
Oregano kulvattu		154000	0.100	2 000	2 000	5.5.2017
	AUSTE 171251 (IE)	R 6414201712803	KQ 6,620	0.08 KSIKPL	1.KPL/TY	
Papu, pala, palas		1038368	30,000	12,000	3,000	5.5.2017
PALOITELTU VI	HREA PAPU 3-4011	E 5411796004724	KO 41,490	2.5 KOKPL	4 KPL/TY	
Peruna, annos, k	osa	50610	16,000	\$,000	1,000	8.5.2017
ANNOSPERUNA	SICIIQ VALNIS JEP	C 6416438011039	13,960	3 KG/kgii	SIDI/TY	
Puraheruka paki Pul Punk-ERUK	MER BUOMI OKA 2.5KO SUOMI	1046281 6411010032121	8,000 KG	2,000 2,5 KG/KPL	1,000 2 KPL / TY	8.8.2017
		_	12,230			
		•				

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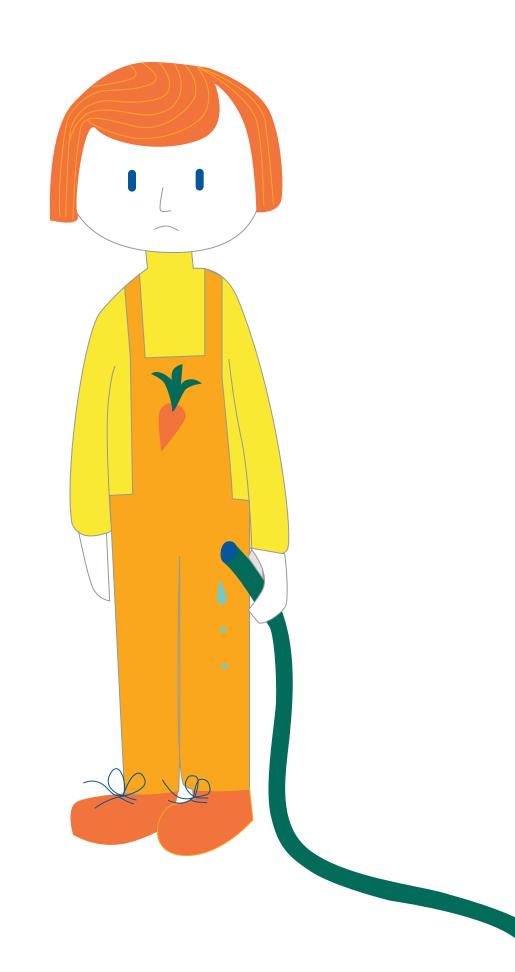


SMALL & MEDIUM FARMERS UNABLE TO PARTICIPATE



SMALL & MEDIUM FARMERS UNABLE TO PARTICIPATE

PROCURER'S JOB REDUCED TO PLACING ORDERS

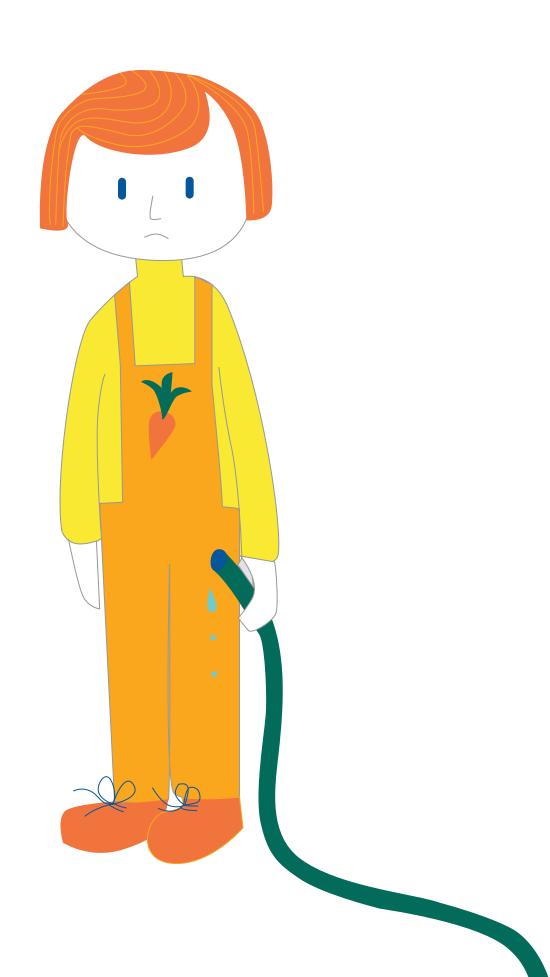




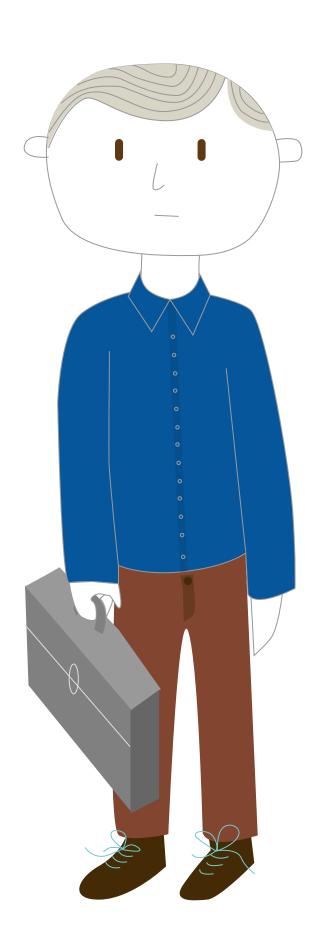
SMALL & MEDIUM FARMERS UNABLE TO PARTICIPATE

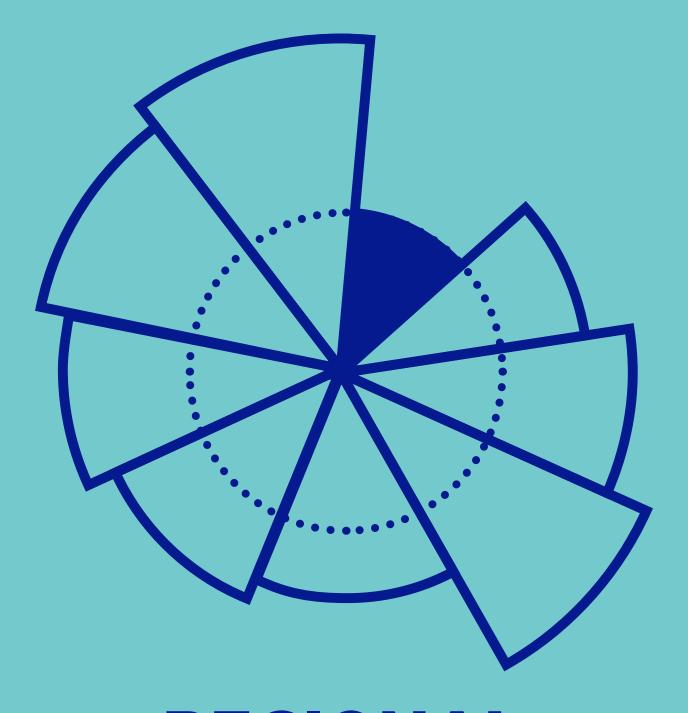
PROCURER'S JOB REDUCED TO PLACING ORDERS

MUNICIPALITY LOSES OUT ON LONG TERM BENEFITS









REGIONAL
CIRCULAR FOOD
in Public
Procurement

CIRCULAR FOOD PROCUREMENT VISION

Decisions made based on best value for the region

2030

CIRCULAR
FOOD
PROCUREMENT
VISION

Decisions made based on best value for the region

2030

More jobs, food security, fresher food served

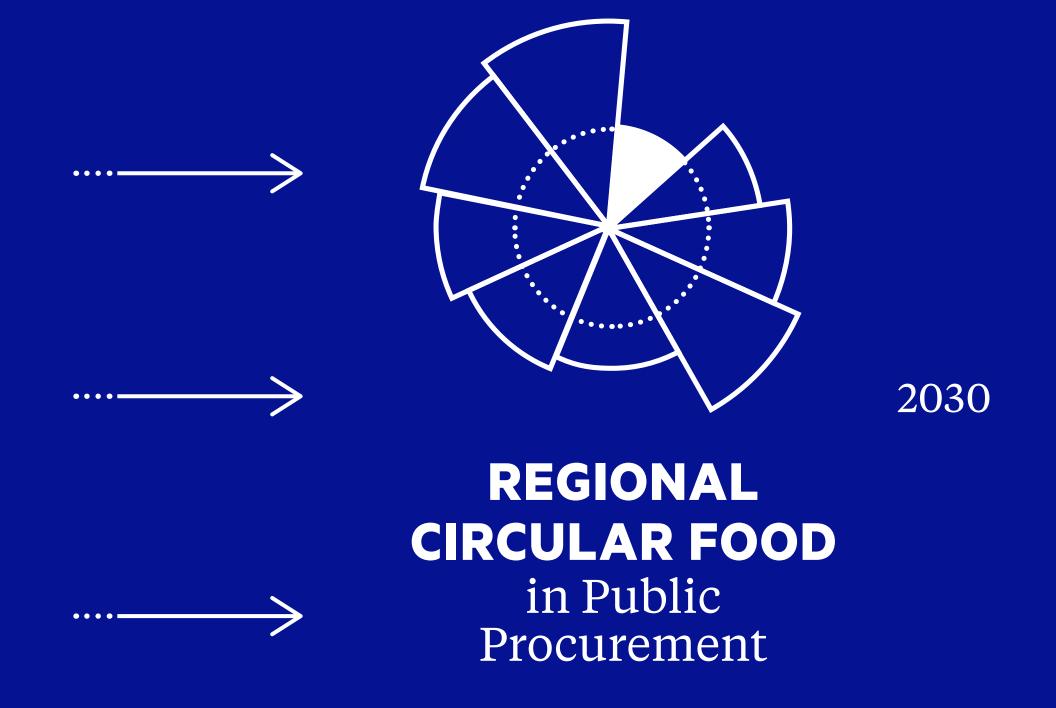
CIRCULAR FOOD PROCUREMENT VISION

Decisions made based on best value for the region

2030

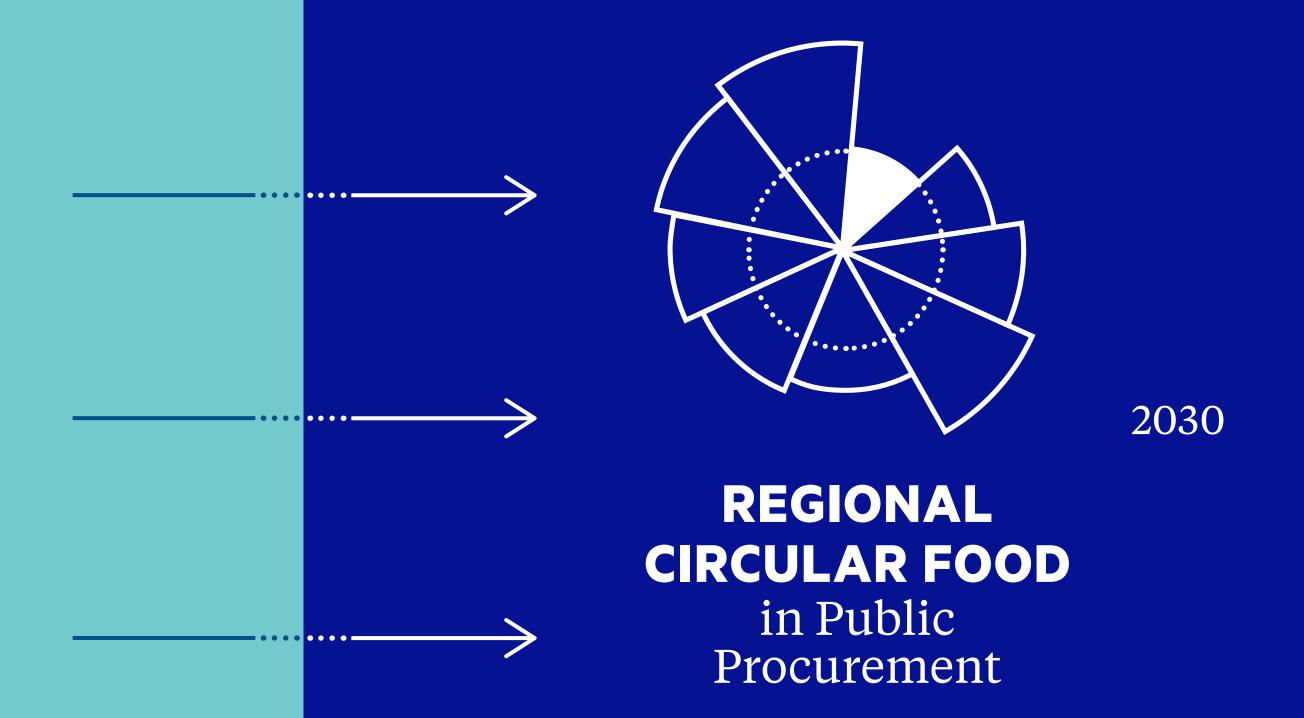
More jobs, food security, fresher food served

Circular decisions easier for the procurer, and serves as a transparent incentive for farmers



ACTION PLAN

EAT LOCAL, SOURCE LOCAL

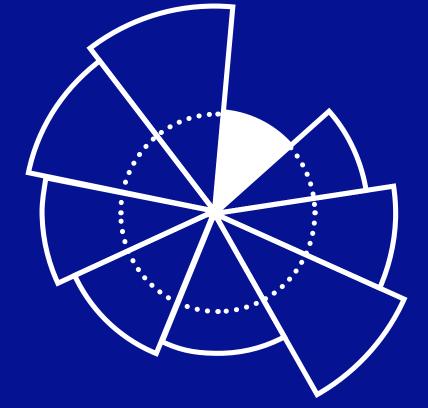


ACTION PLAN

EAT LOCAL, SOURCE LOCAL

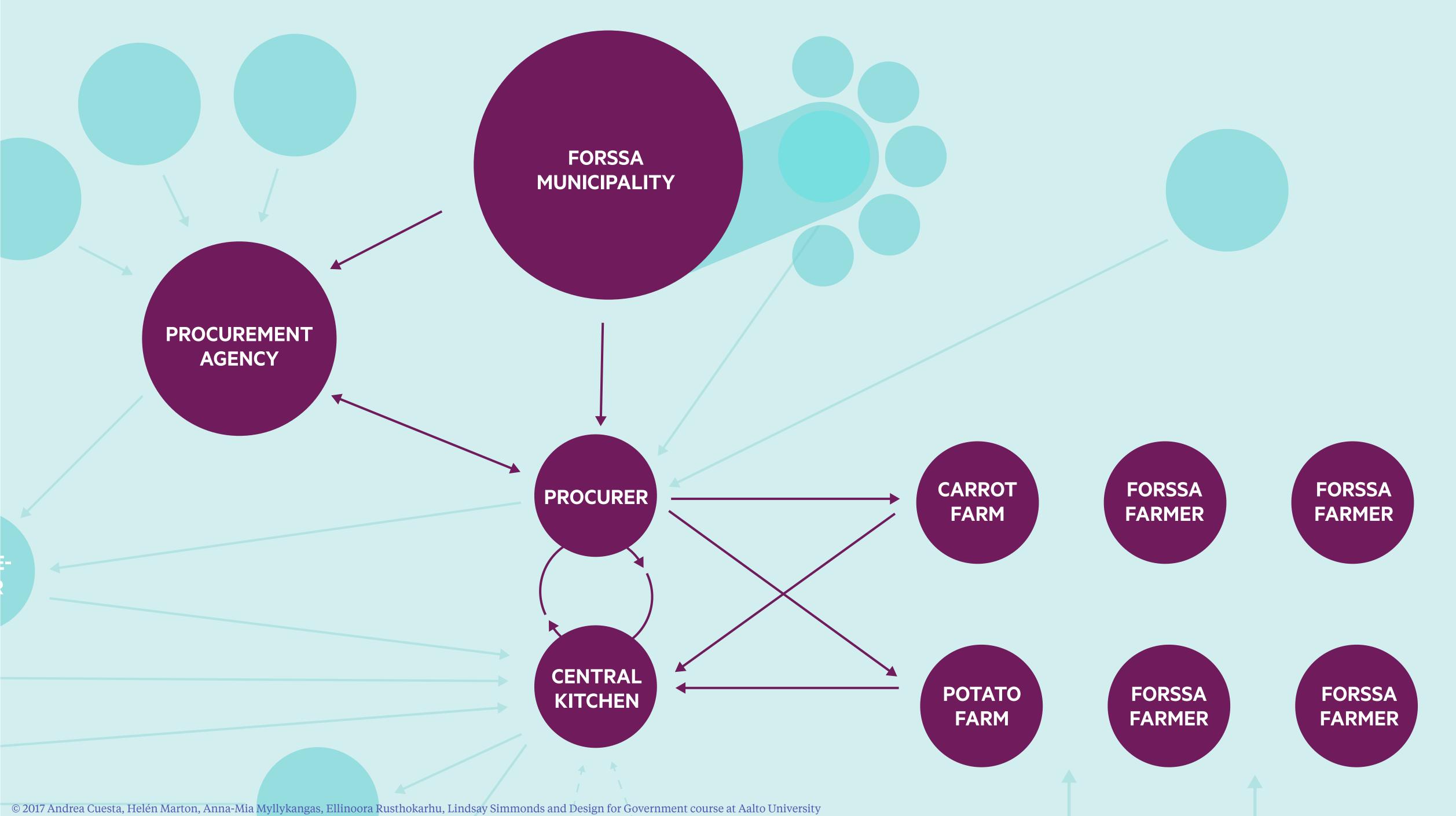
2017 KICKSTART ACTION 2

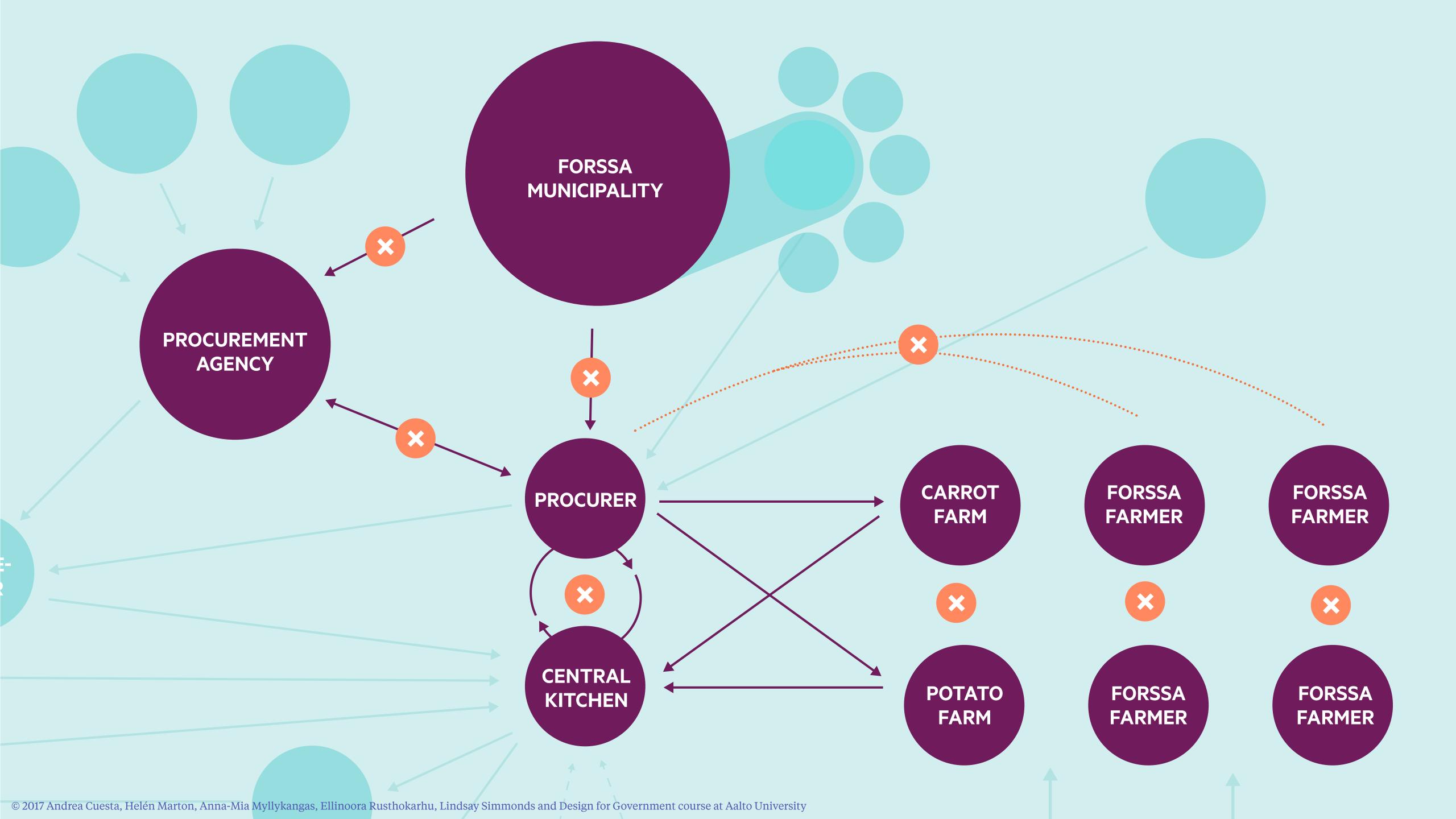
ACTION 3

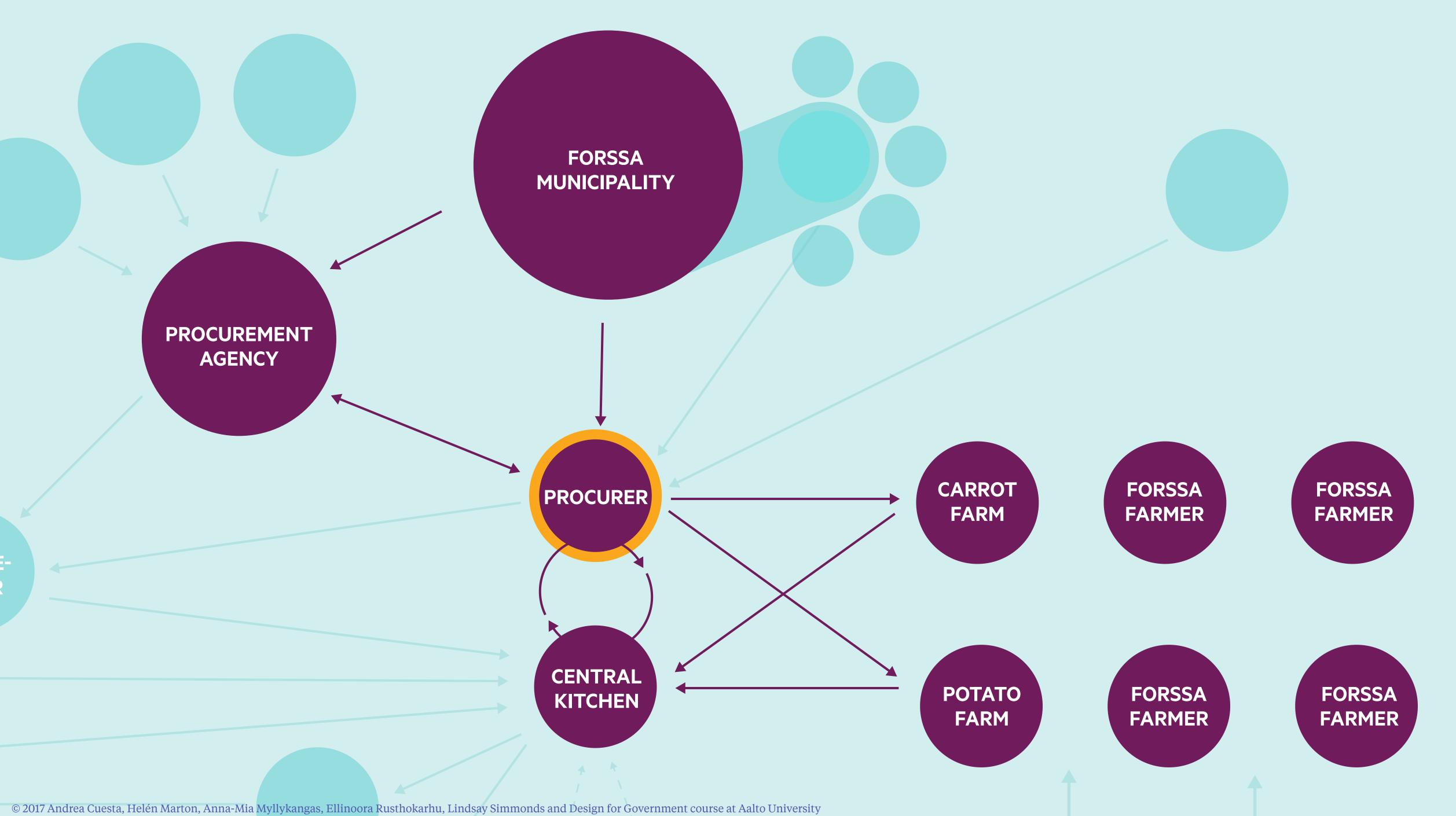


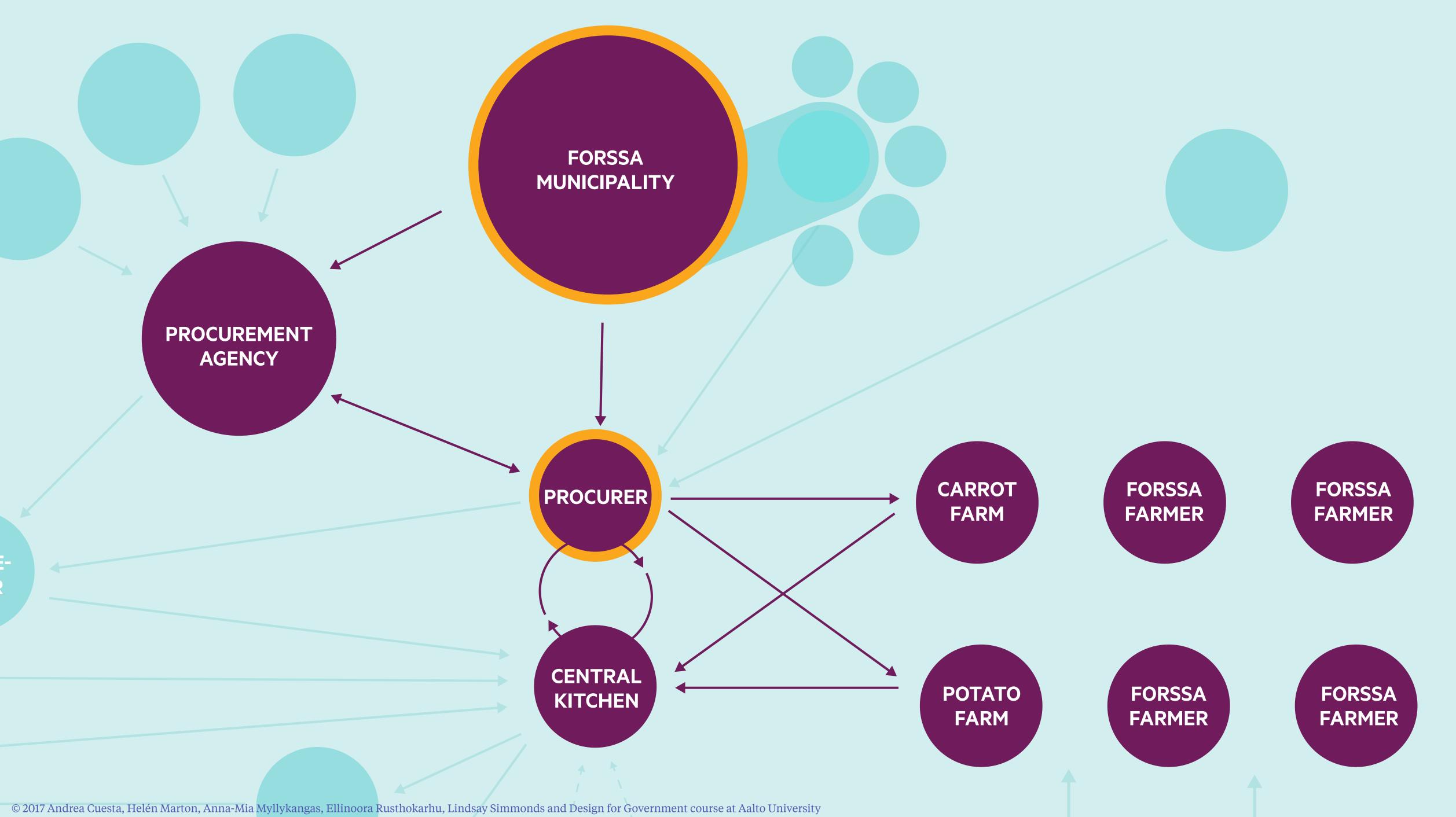
2030

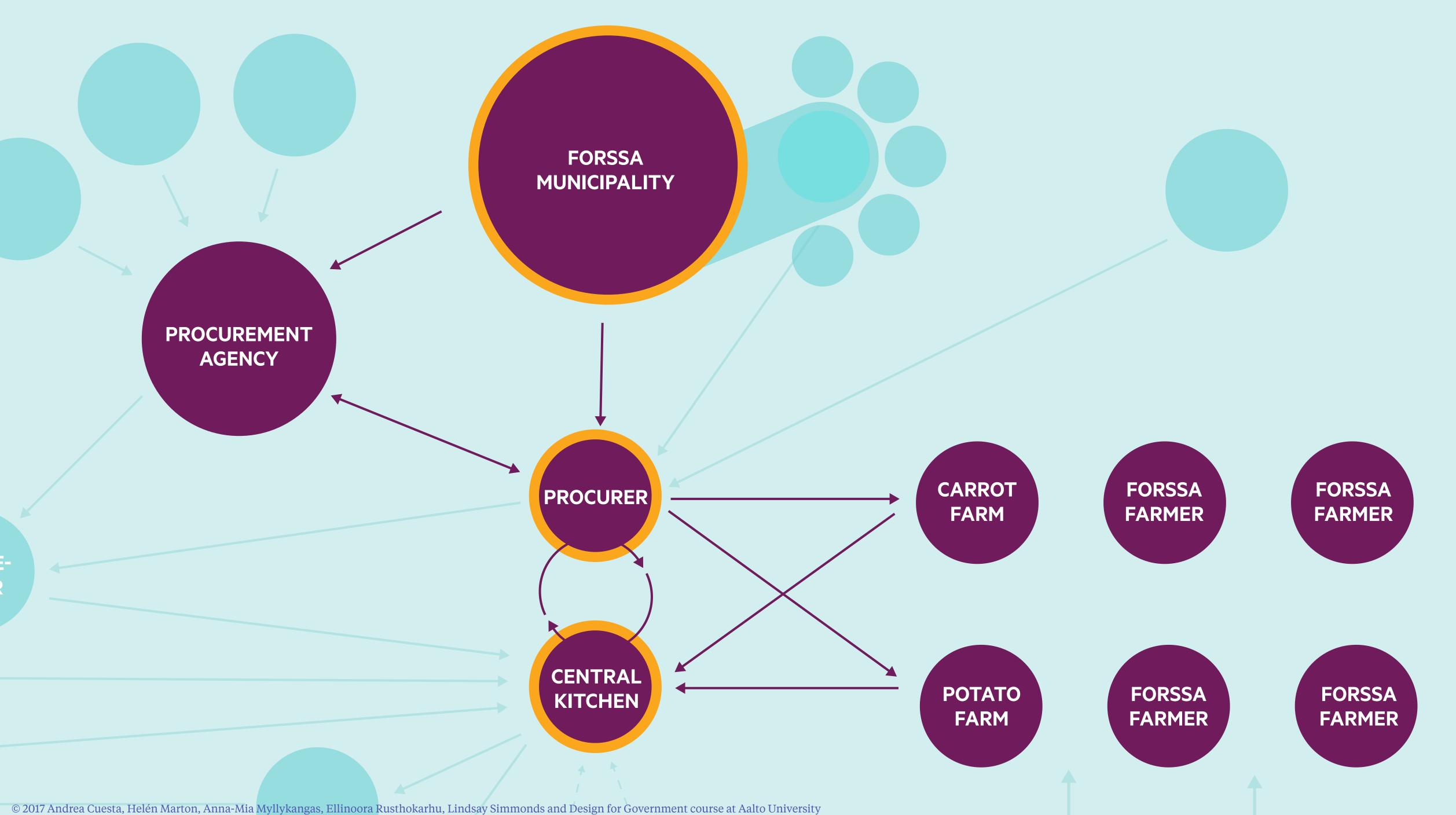
REGIONAL
CIRCULAR FOOD
in Public
Procurement

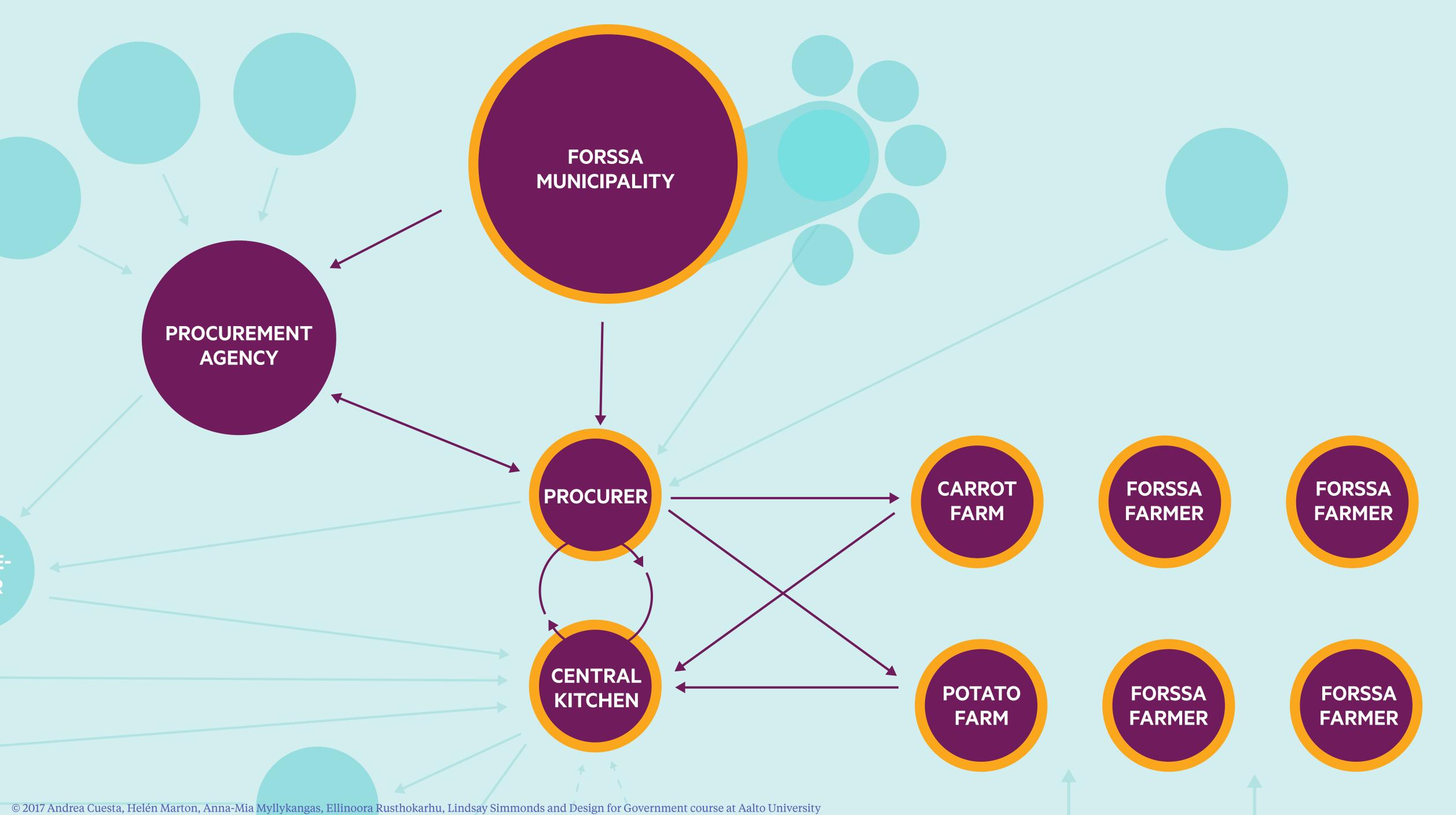


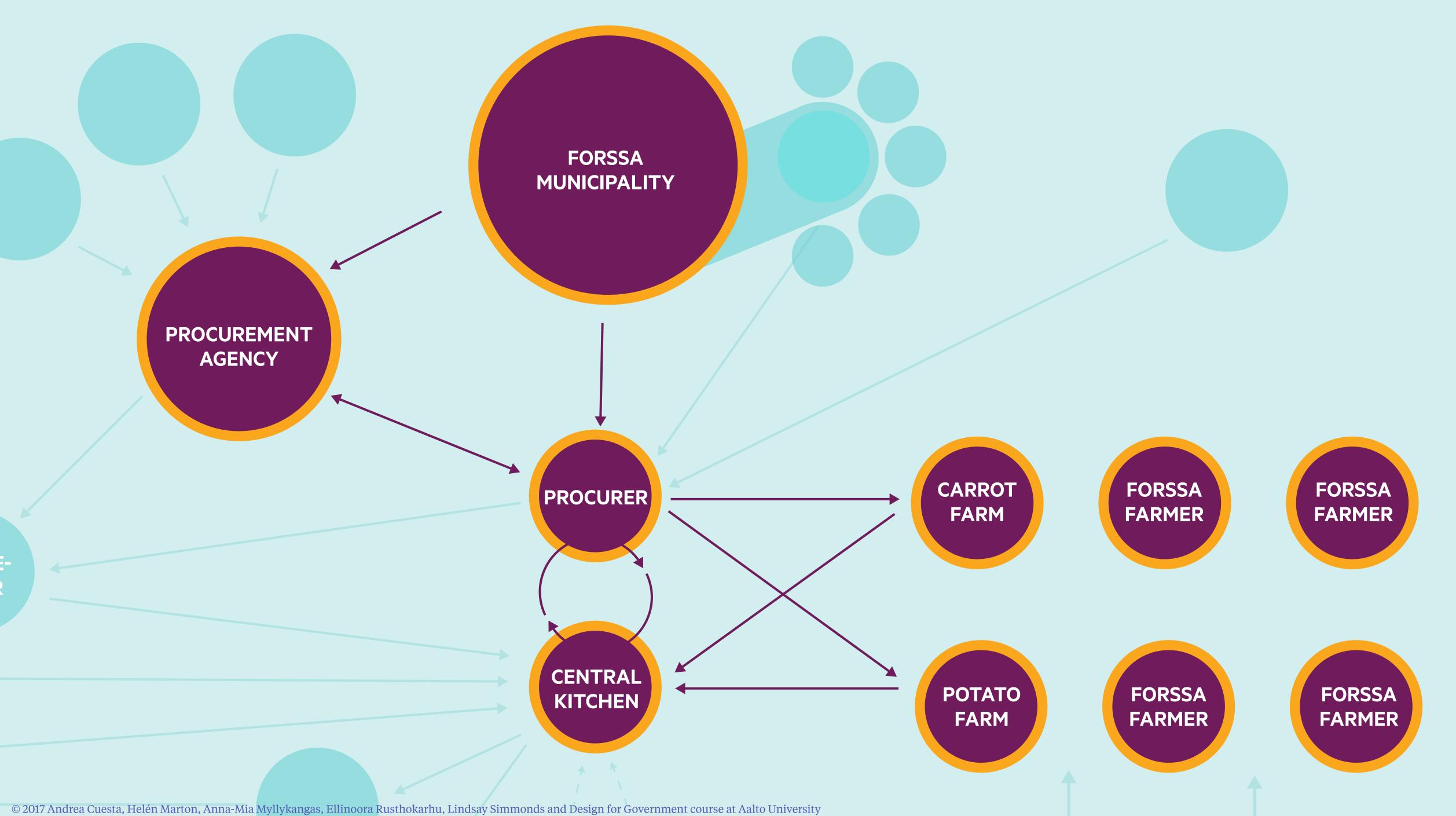


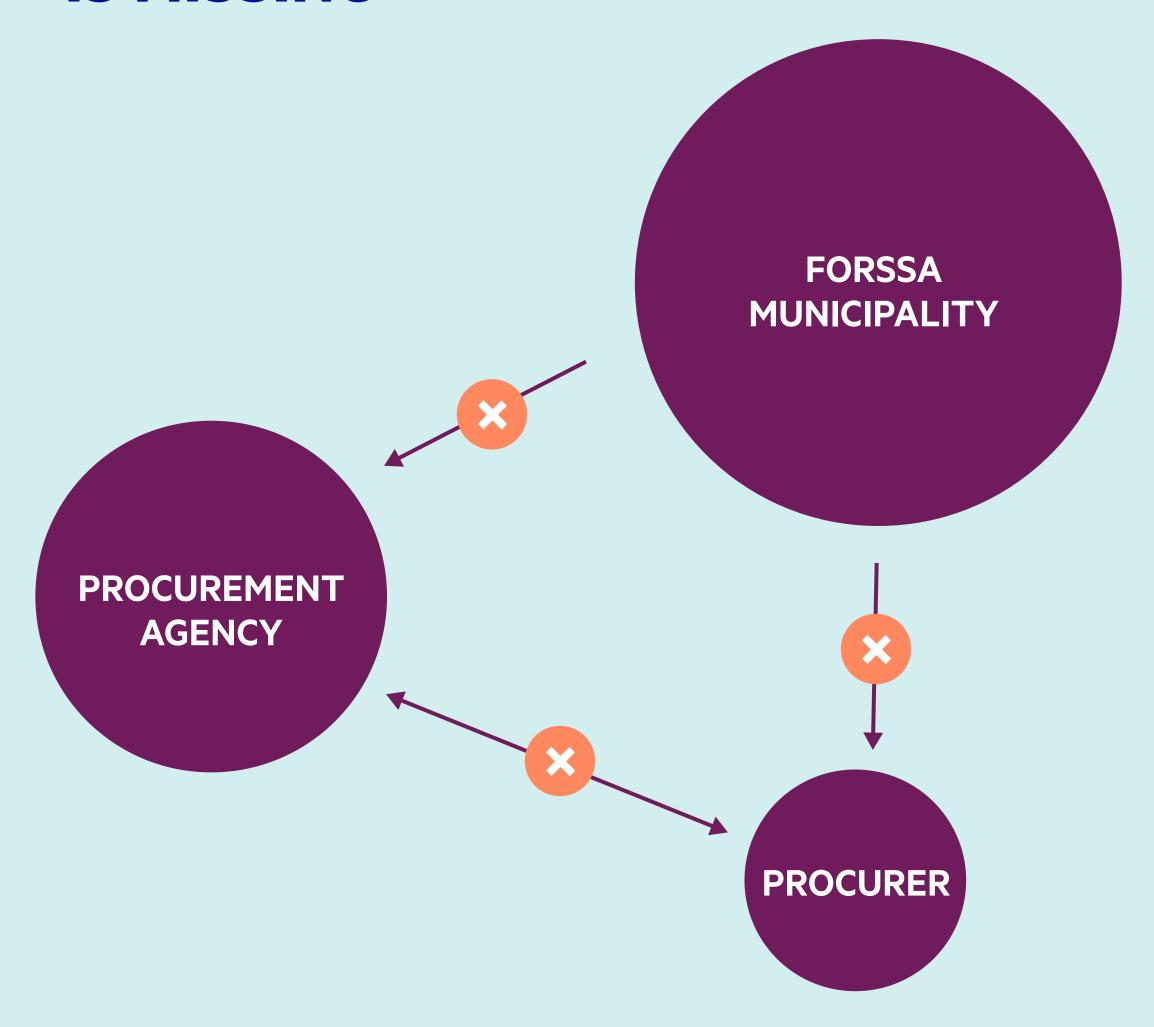


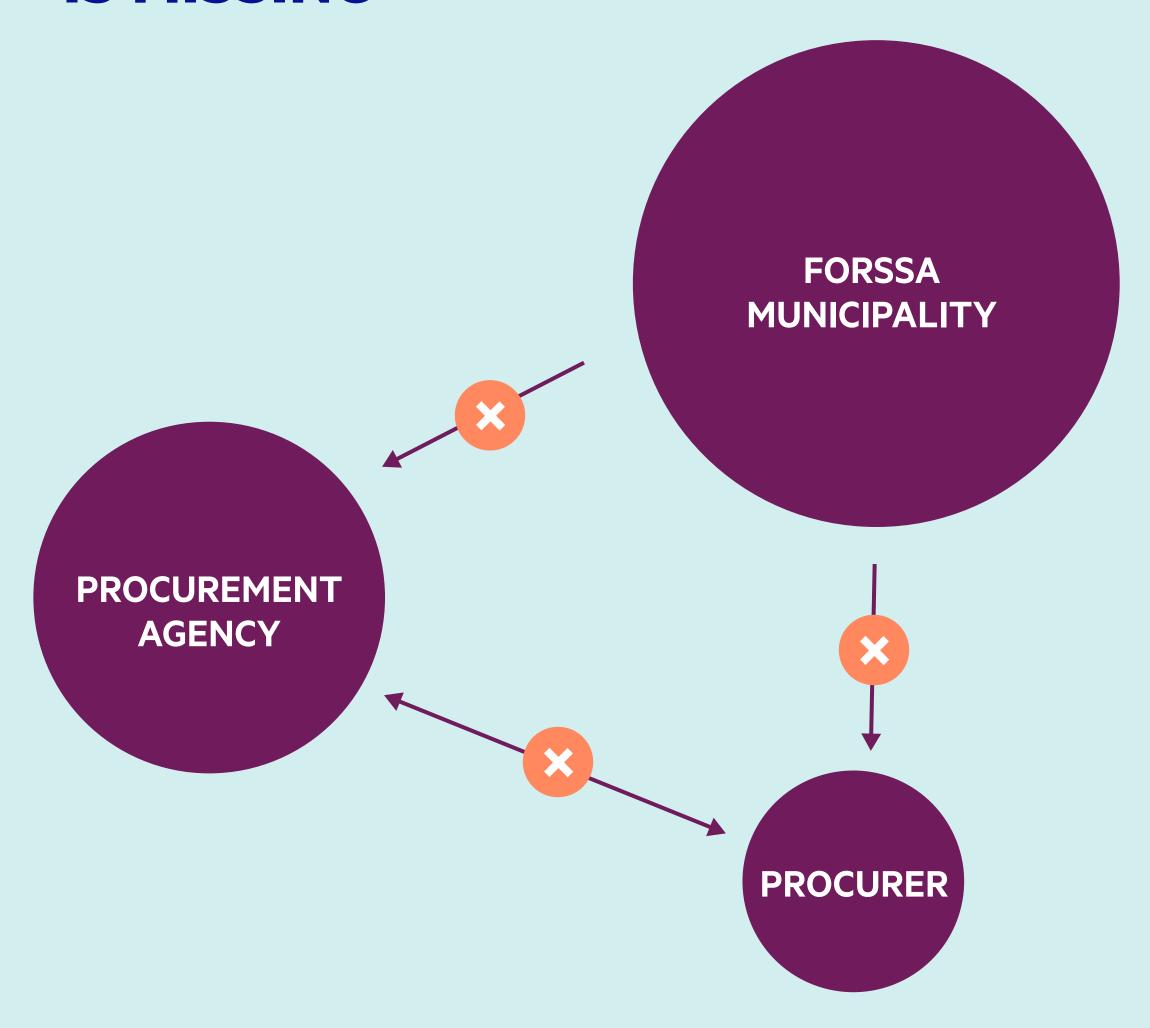




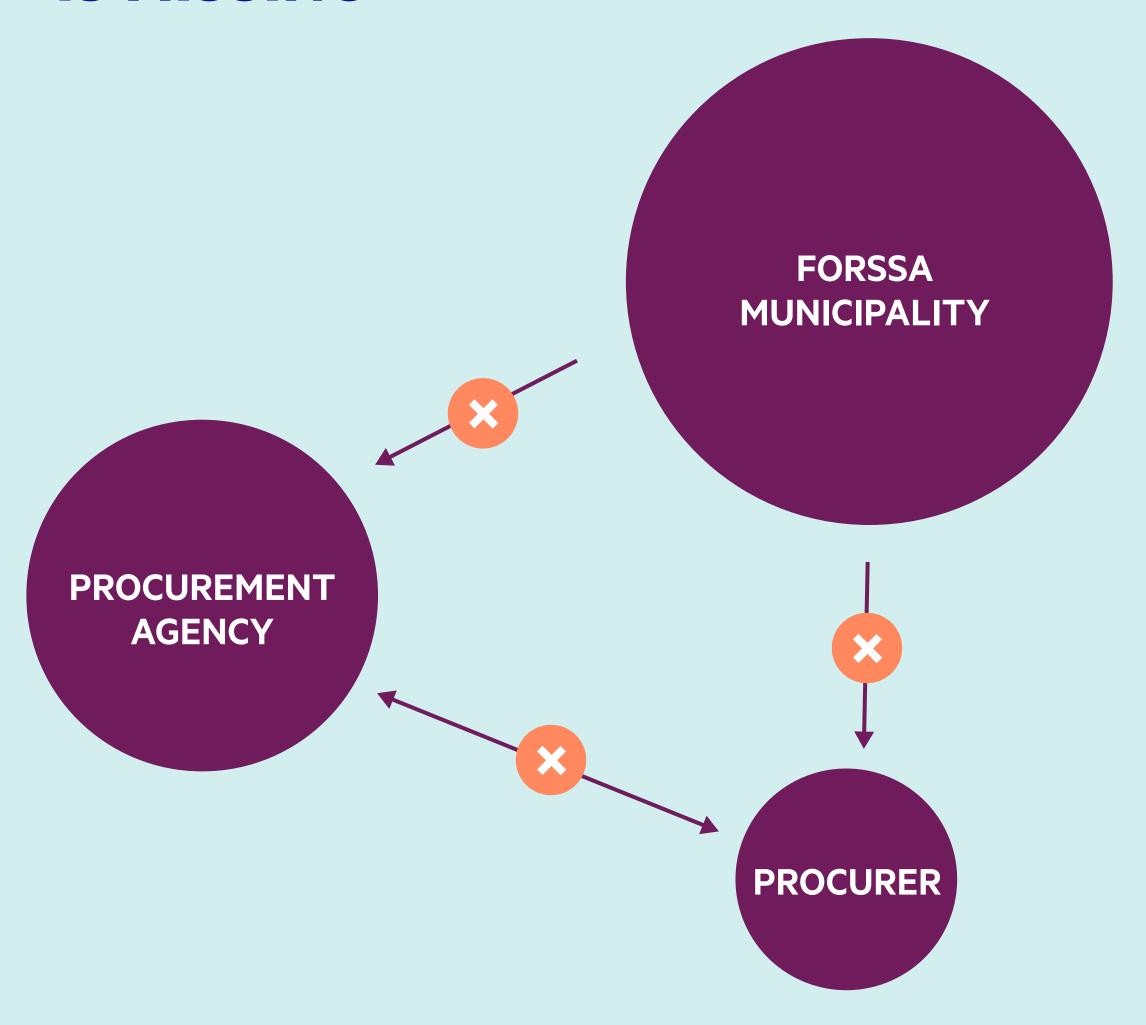






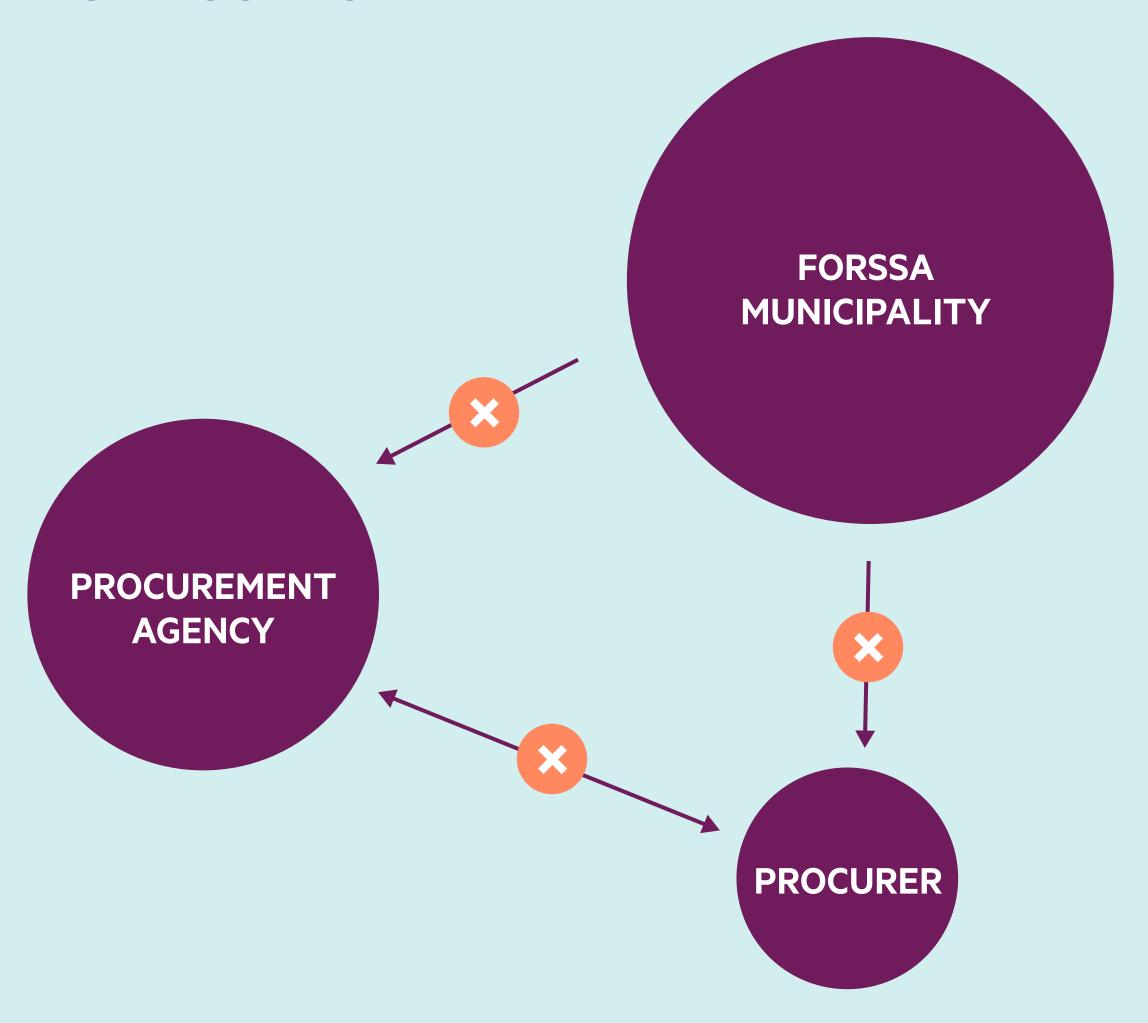


Vague or no procurement strategy



Vague or no procurement strategy

Procurer lacks directive



Vague or no procurement strategy

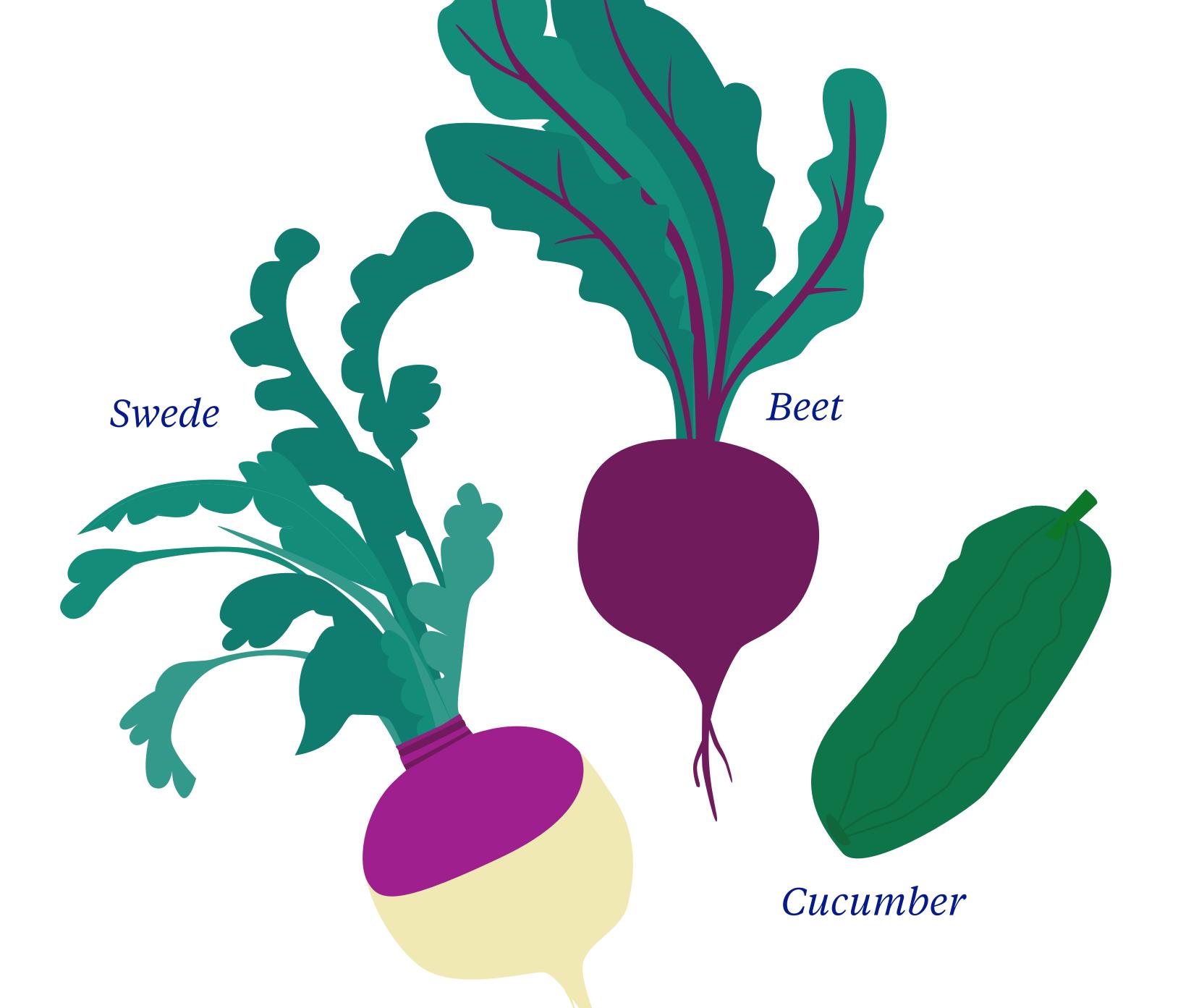
Procurer lacks directive

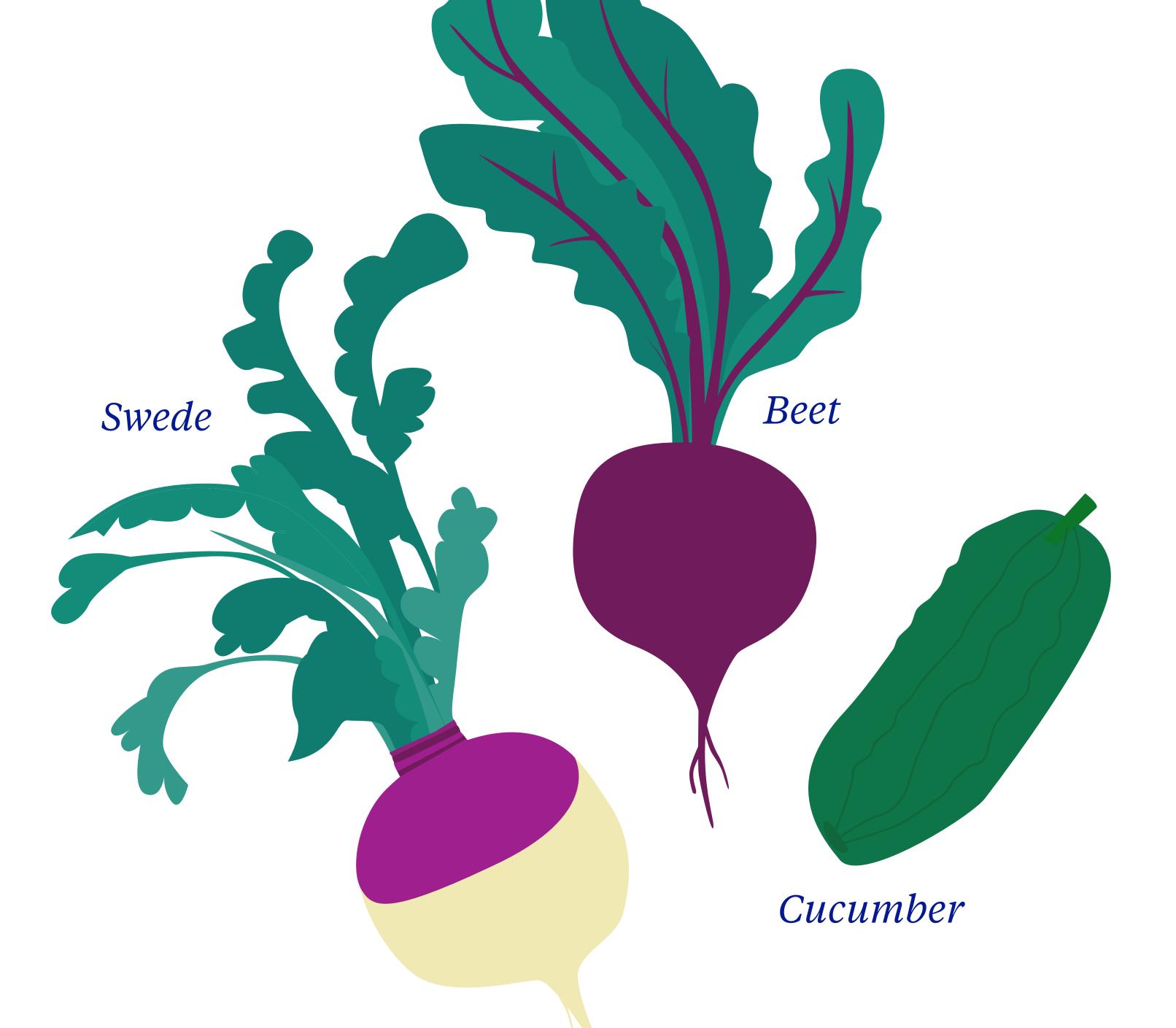
95% of tendering is outsourced to an agency

Kickstart — STRATEGIC DIRECTIVE

"The Region is committed to Circular Food Procurement. Forssa will seek to increase the local procurement by 20% percent starting 2017. It will start experimenting with circular procurement by 2020."

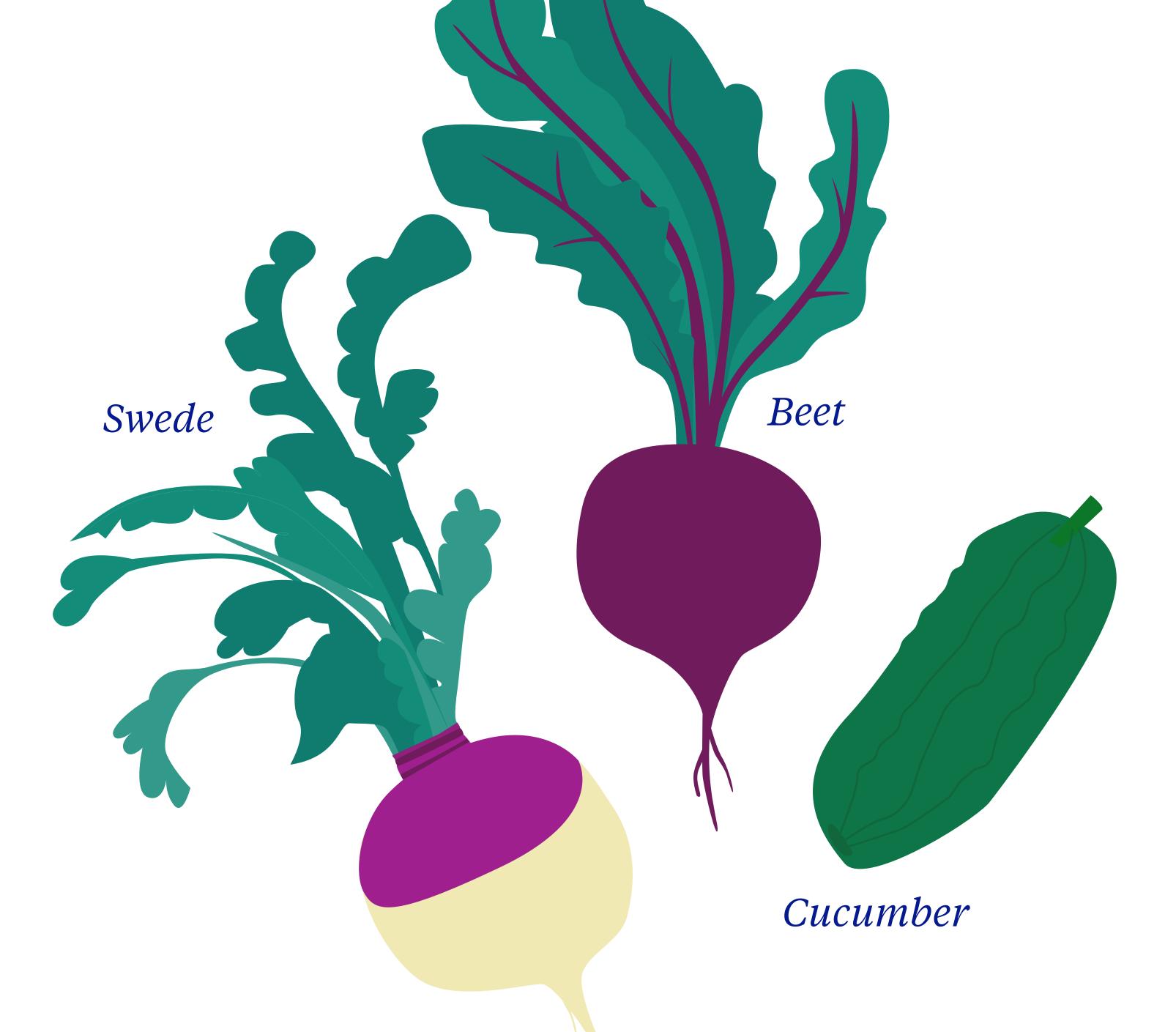






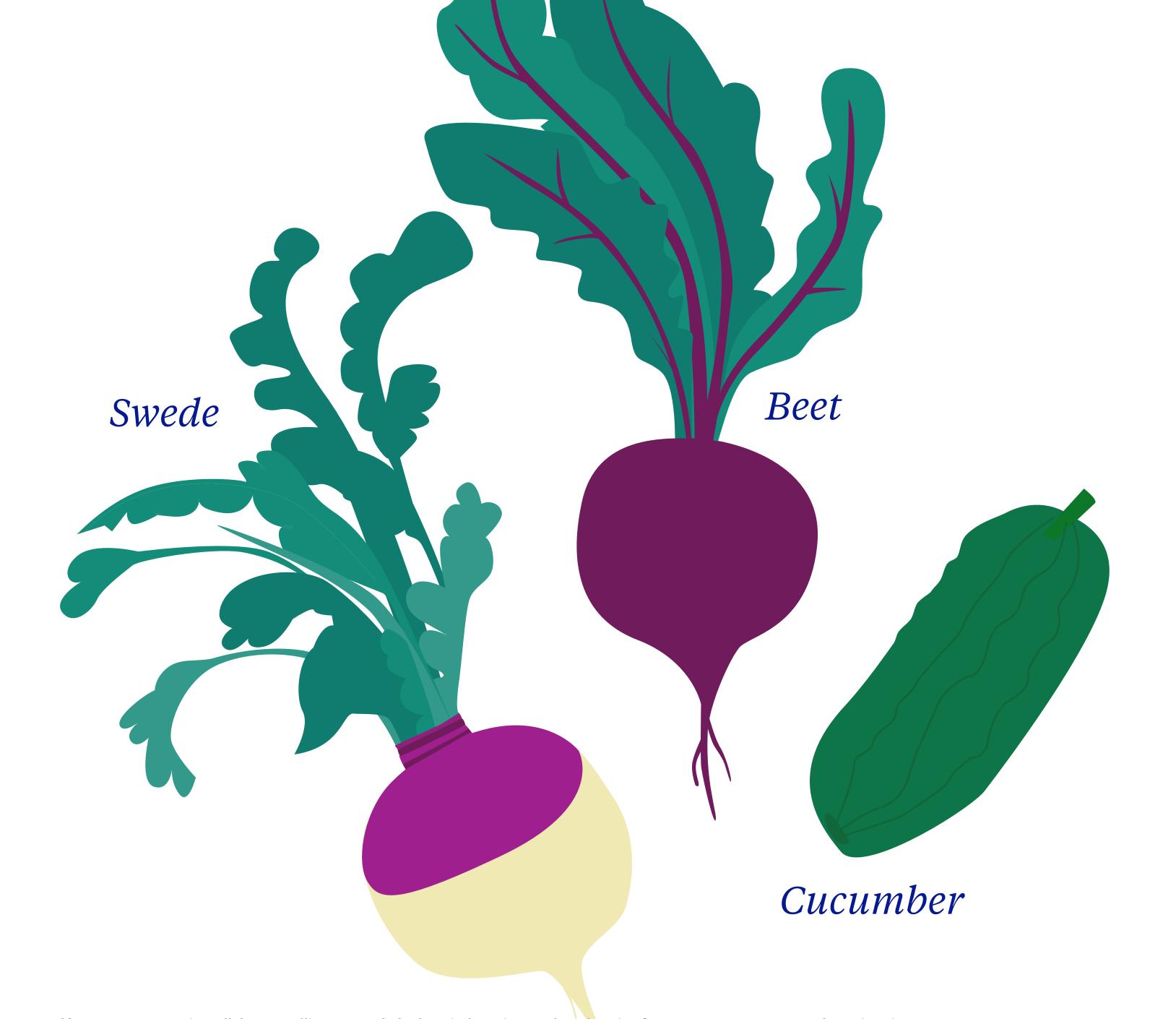
CHOSEN BASED ON:

PRICE



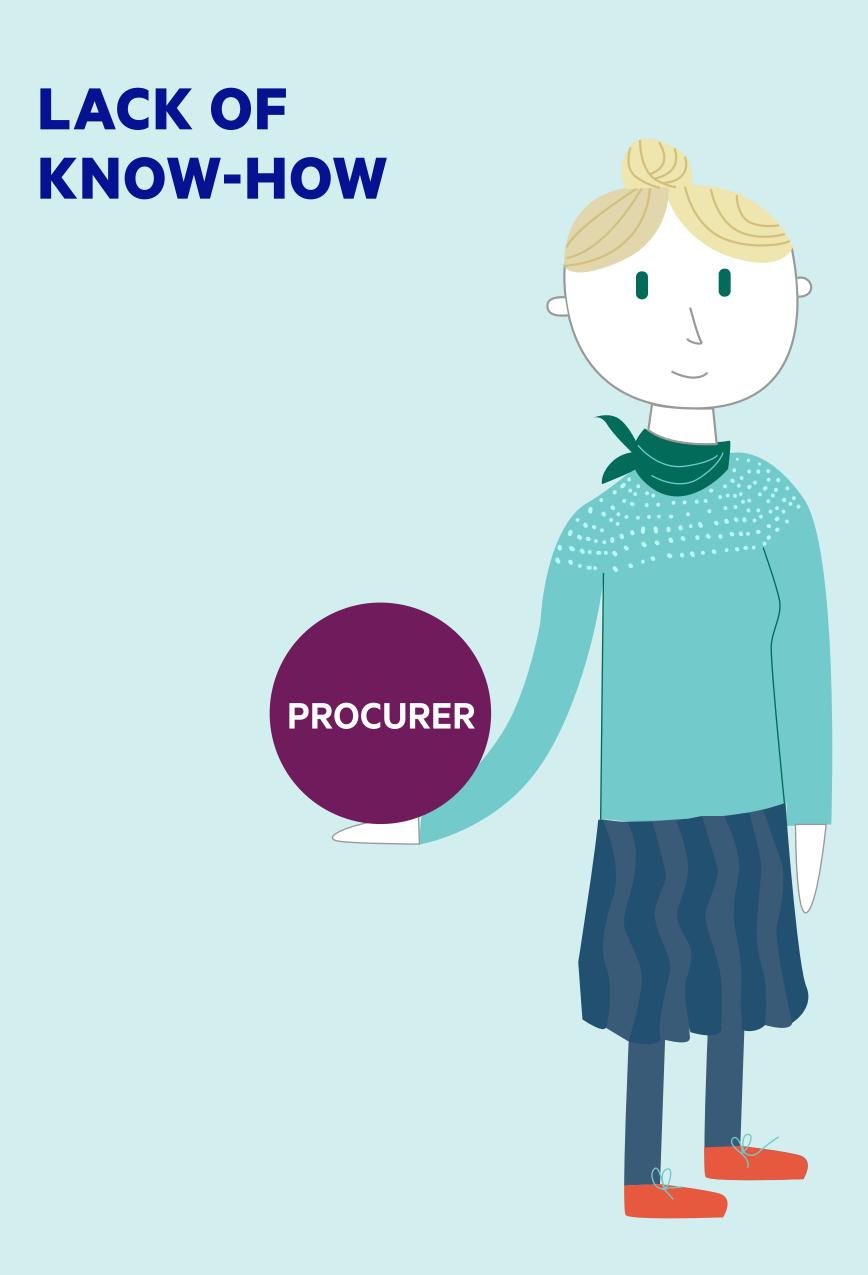
CHOSEN BASED ON:

PRICE AVAILABILITY



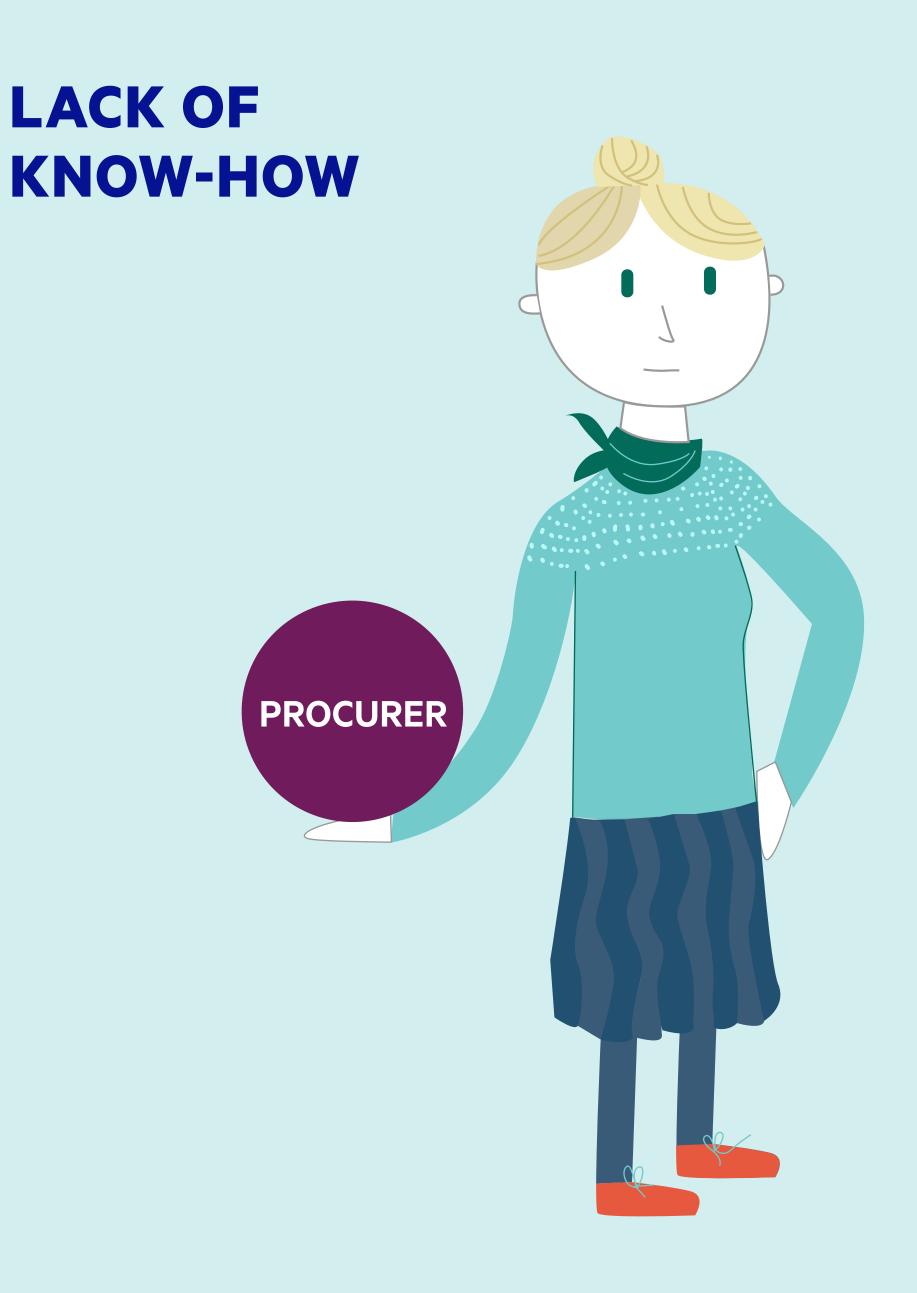
CHOSEN
BASED ON:

PRICE AVAILABILITY IMPORTANCE





Law of non discrimination in procurement



Law of non discrimination in procurement

Creative procurement seen as illegitimate practice by procurers



Law of non discrimination in procurement

Creative procurement seen as illegitimate practice by procurers

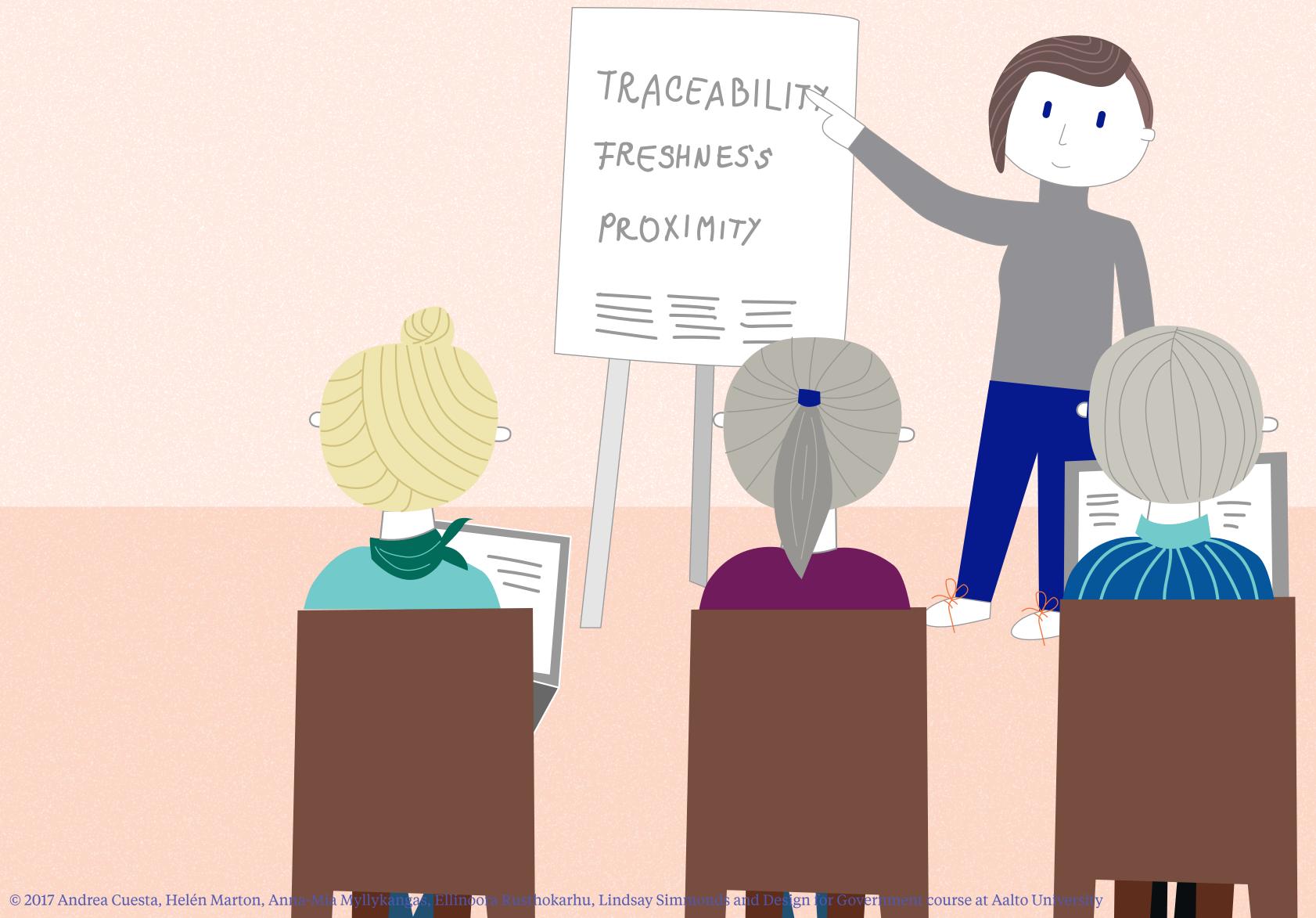
It requires knowledge and creativity to work within the law to procure locally "The Government Programme states that the proportion of local food in public procurement should be increased through improved procurement expertise and qualitative criteria."

— Local Food Guide (MMM, EkoCentria et al.)

Action 1 — ART OF TENDERING

A training program for how to write public tenders that support local food in public kitchens

Action 1 — ART OF TENDERING



Action 1 — ART OF TENDERING



OWNER

EkoCentria

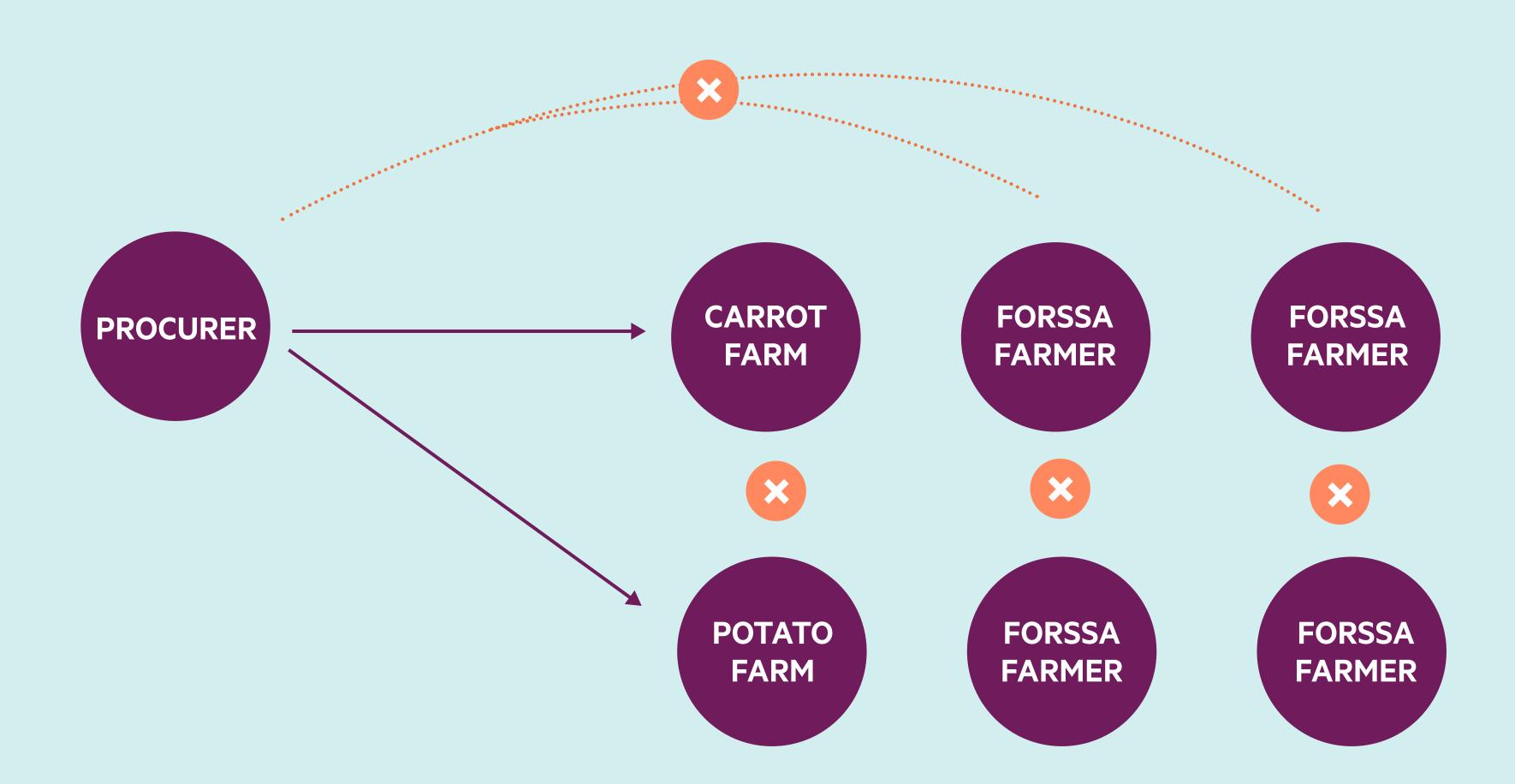
PARTICIPANTS

Procurers

OUTCOME

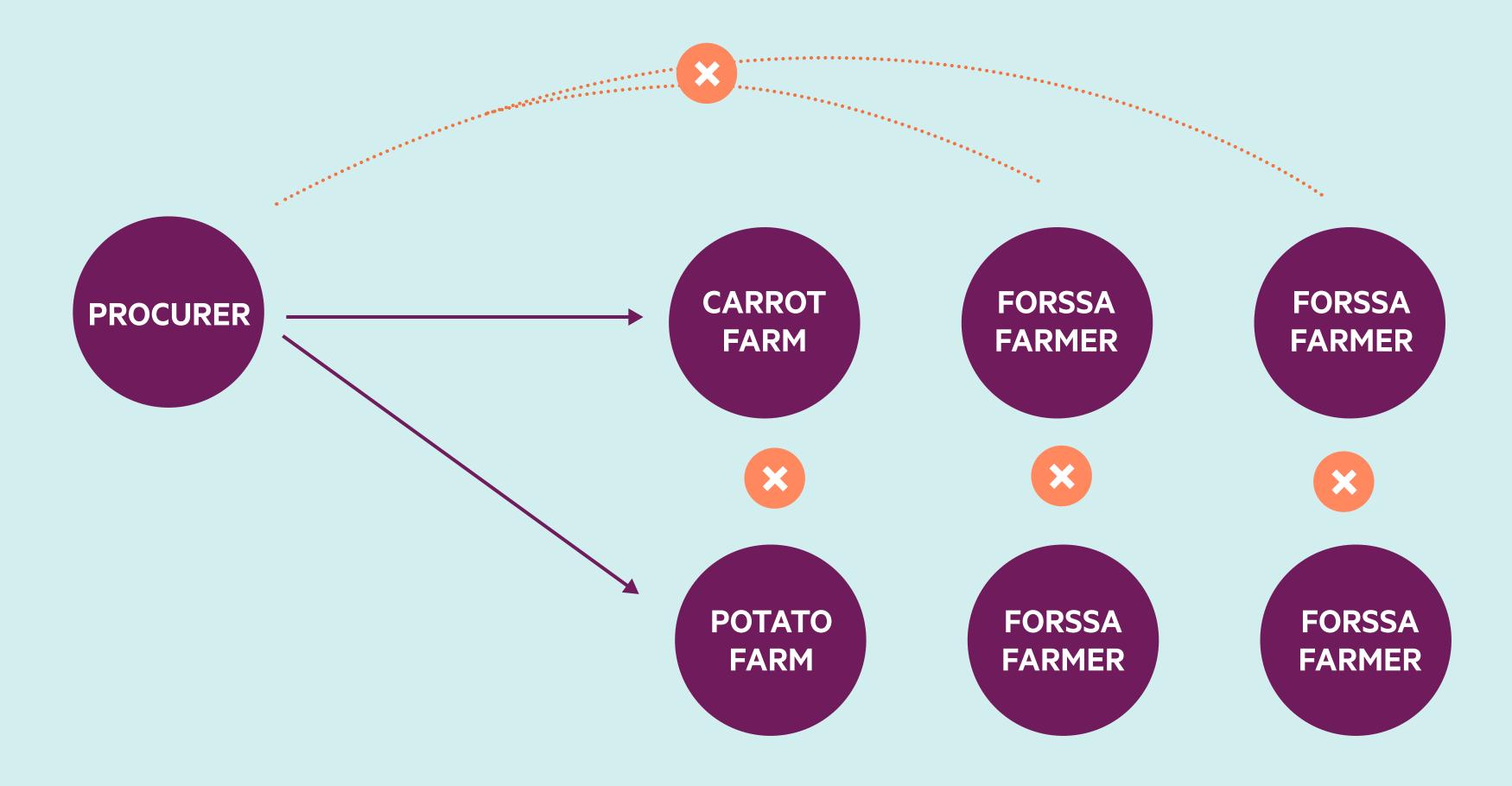
Skilled procurers in creative tendering

LACK OF CONNECTION

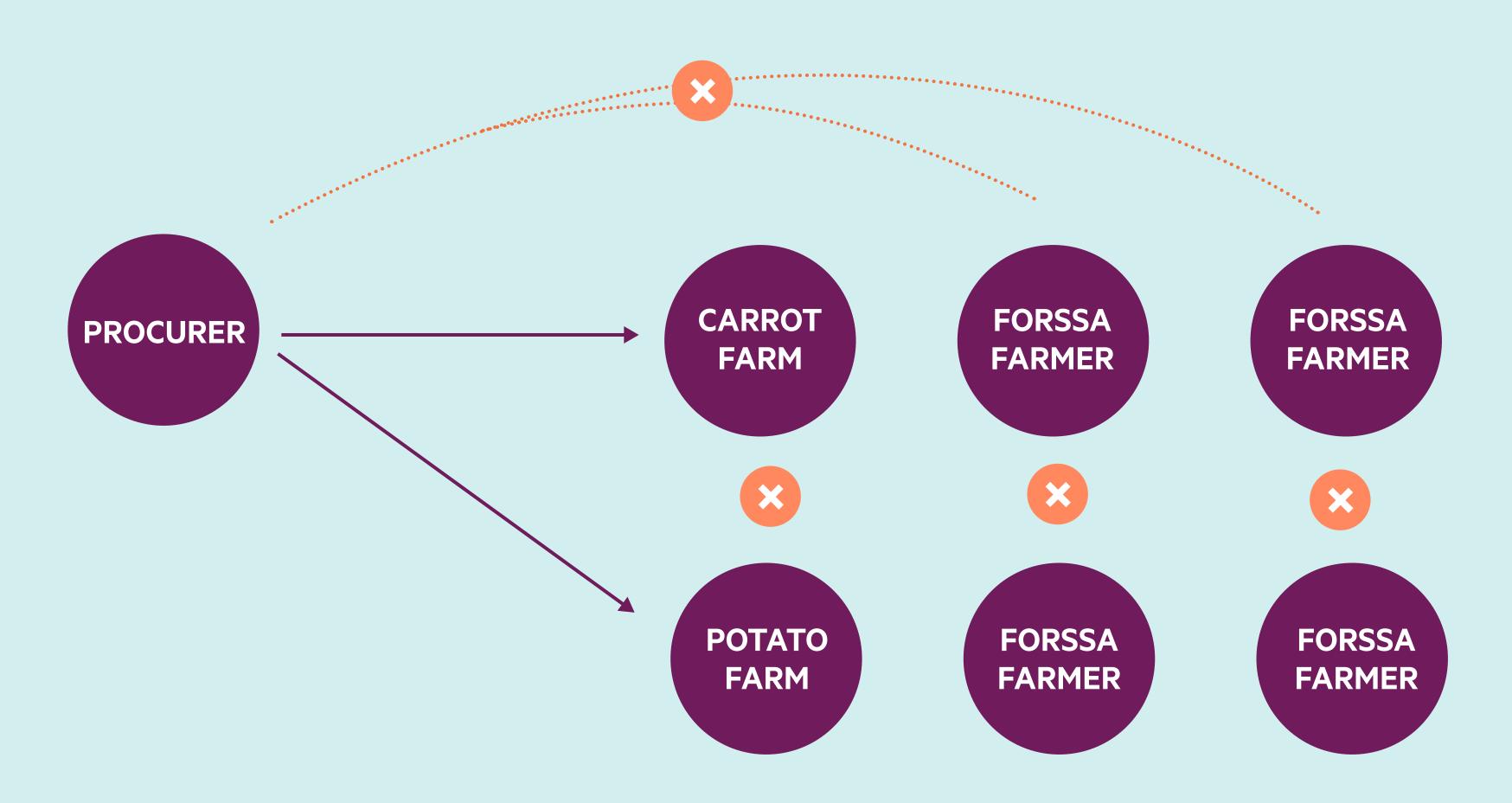


LACK OF CONNECTION

SME's unable to meet the requirements of procurement



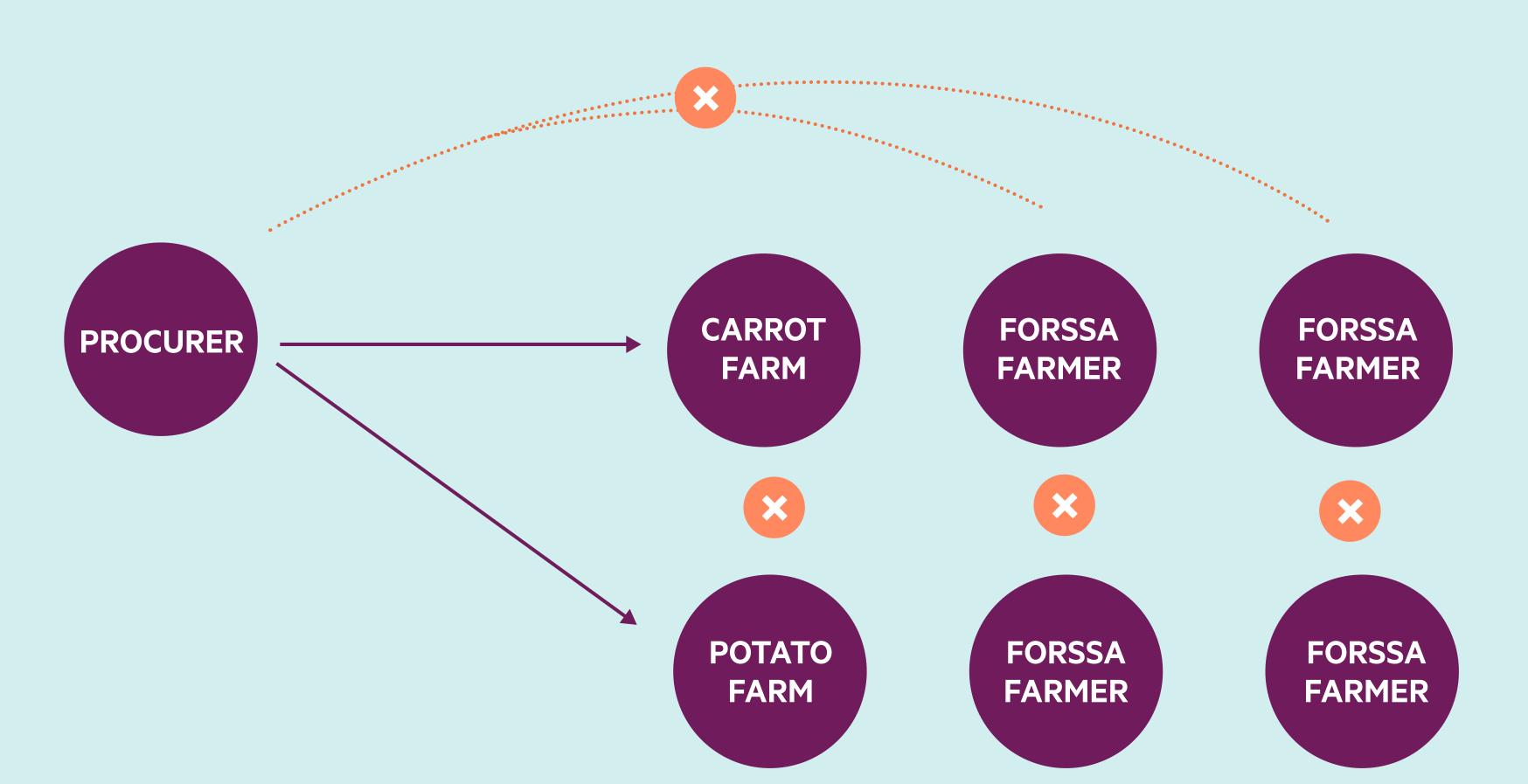
LACK OF CONNECTION



SME's unable to meet the requirements of procurement

Limited collaboration between SME's

LACK OF CONNECTION



SME's unable to meet the requirements of procurement

Limited collaboration between SME's

No knowledge of what is available locally

Workshop with local producers and procurers to identify locally available volume produce for public food procurement







OWNER

MTK EkoCentria

PARTICIPANTS

ProAgria,
Food producers
Procurers
Kitchen staff
Local distributor

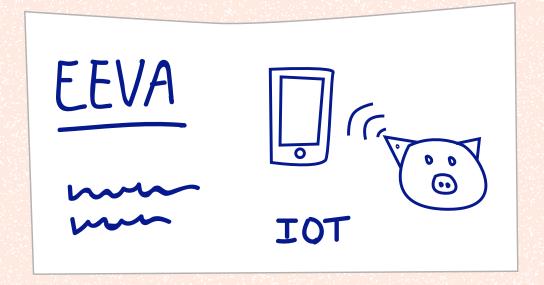
OUTCOME

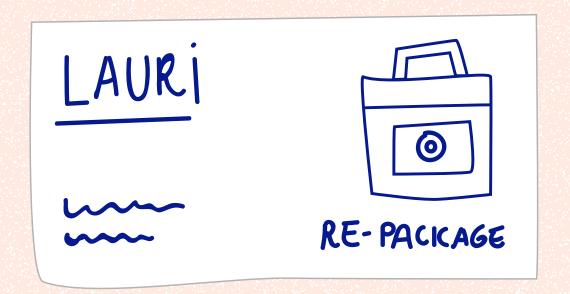
Connection
Mapping current
possibilities
Identifying gaps
Farmer collaboration

Builds on established local collaboration Adds diverse stakeholders to guide production and procurement towards circularity











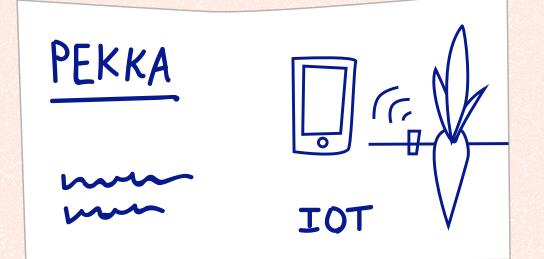




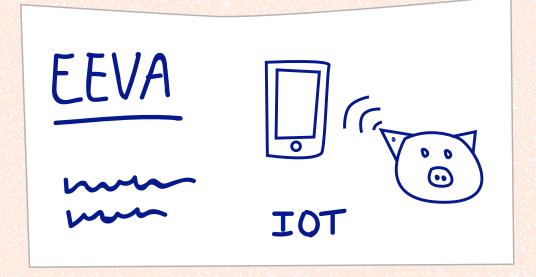




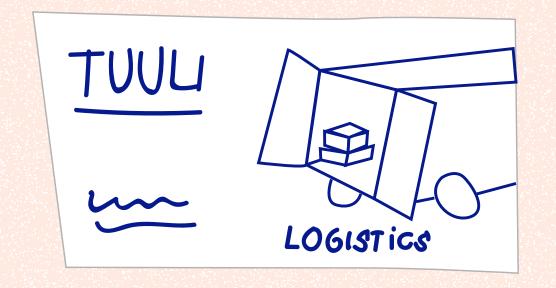
Action 3 — SATU INNOVATION LAB WATER SPECIALIST

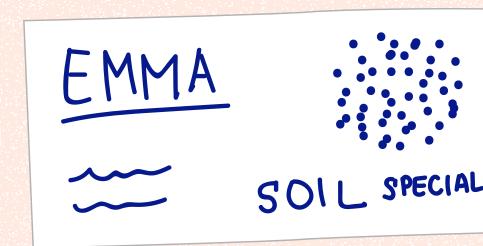


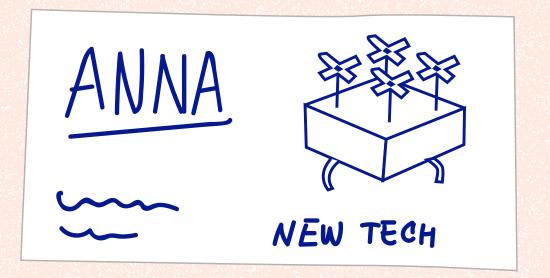










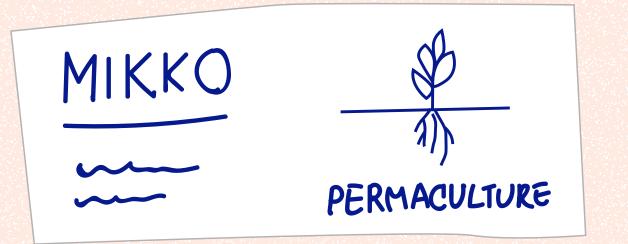




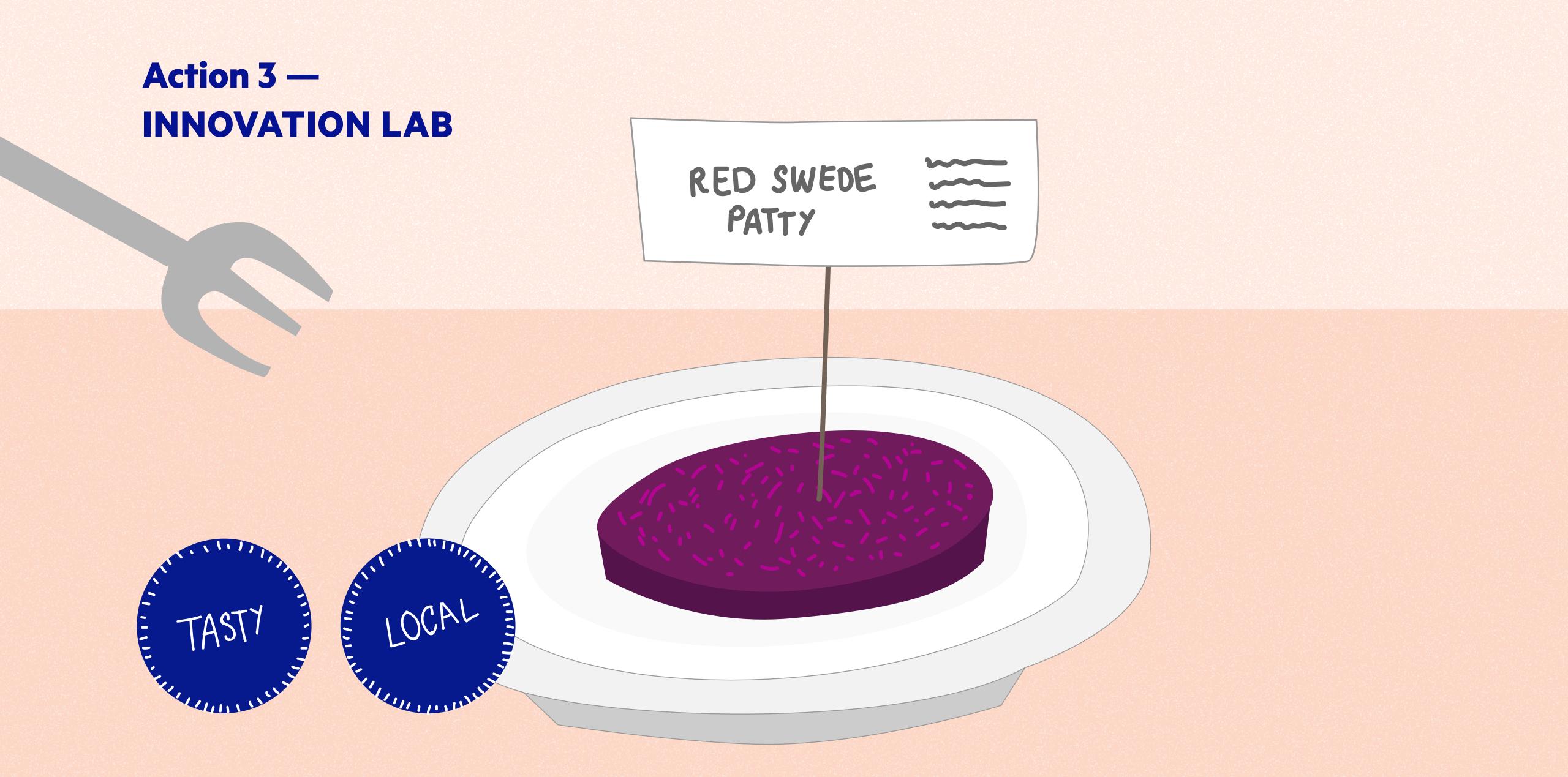












OWNER

Sitra ProAgria

OWNER

Sitra ProAgria **PARTICIPANT**

Producers
Procurement staff,
Technology
Economy professionals
and investors

OWNER

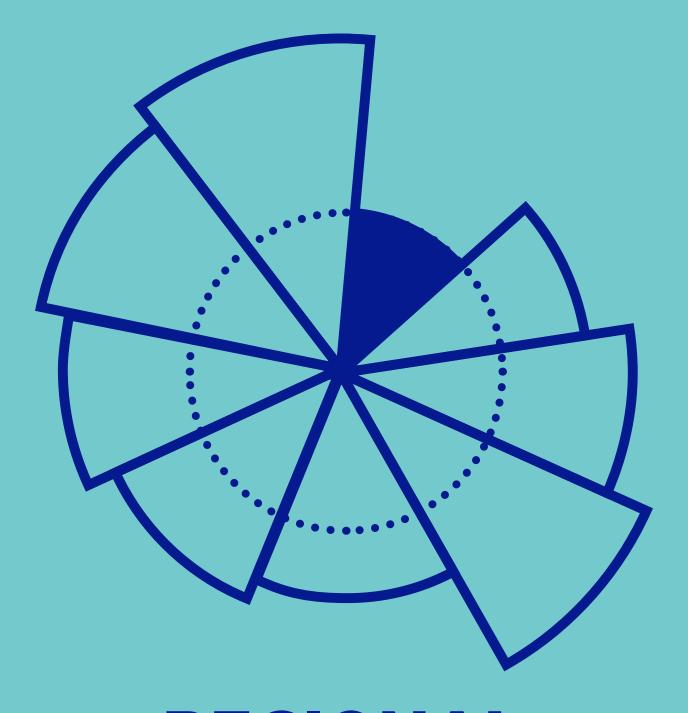
Sitra ProAgria

PARTICIPANT

Producers
Procurement staff,
Technology
Economy professionals
and investors

OUTCOME

Acting on gaps
Product innovation
Circular innovation



REGIONAL
CIRCULAR FOOD
in Public
Procurement

OUTCOMES OF EAT LOCAL, SOURCE LOCAL

Increased use of local products

Identified gaps for example in logistics and nutrient cycling

Increased collaboration among stakeholders

Local, then circular items are prioritized

Increased knowledge in creative and lawful tendering

ACTION PLAN

EAT LOCAL, SOURCE LOCAL

ACTION 1 Art of Tendering **KICKSTART ACTION 2** 2017 Joining Forces Strategic Directive **REGIONAL ACTION 3** in Public Procurement Innovation Lab

2030

CIRCULAR FOOD

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